

HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

(O/A HALDIMAND-NORFOLK R.E.A.C.H.)

FINANCIAL STATEMENTS

MARCH 31, 2023



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
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Chartered Professional Accountants

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of:

HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

Qualified Opinion

We have audited the accompanying financial statements of Haldimand-Norfolk R.E.A.C.H. which comprise the statement of financial position as at March 31, 2023, statement of changes in fund balances, statement of operations and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-For-Profit Organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, Haldimand-Norfolk R.E.A.C.H. derives revenue from the general public through donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of this revenue was limited to the amounts recorded in the records of Haldimand-Norfolk R.E.A.C.H.. Therefore, we were not able to determine whether any adjustments might be necessary to revenue and net assets.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of Haldimand-Norfolk R.E.A.C.H. in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Continued

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Good Redden Klosler LLP

CHARTERED PROFESSIONAL ACCOUNTANTS
Licensed Public Accountants

Simcoe, Ontario
June 28, 2023

HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

STATEMENT OF FINANCIAL POSITION

As at March 31, 2023

	Operating	Charity	Nevada	Replacement	Total	Total
	Fund	Fund	Fund	Reserve	2023	2022
				Fund		
ASSETS						
Cash	1,716,582	331,365	38,225	-	2,086,172	3,339,633
Accounts receivable	1,080,715	-	-	-	1,080,715	754,190
Due from other H-N R.E.A.C.H. funds	-	-	-	-	-	21,147
Prepaid expenses	46,263	-	-	-	46,263	76,955
Investments	307,605	-	41,091	52,558	401,254	357,160
	3,151,165	331,365	79,316	52,558	3,614,404	4,549,085
Property, equipment and leasehold improvements - Note 3	1,784,127	-	-	-	1,784,127	1,974,878
	4,935,292	331,365	79,316	52,558	5,398,531	6,523,963
LIABILITIES AND FUND BALANCES						
Accounts payable and accrued liabilities	1,685,176	-	-	-	1,685,176	2,846,428
Government remittances payable	8,809	-	-	-	8,809	151,203
Due to other H-N R.E.A.C.H. funds	-	-	-	-	-	21,147
ELCC professional development fund	-	-	-	-	-	135
Current portion of mortgages payable - Note 4	43,899	-	-	-	43,899	50,487
	1,737,884	-	-	-	1,737,884	3,069,400
Mortgages payable - Note 4	532,227	-	-	-	532,227	576,223
Deferred contributions	141,815	-	-	-	141,815	268,863
Contingency - Note 10	863,648	-	-	-	863,648	863,648
	3,275,574	-	-	-	3,275,574	4,778,134
Fund Balances						
Unrestricted	1,659,718	331,365	79,316	-	2,070,399	1,729,736
Externally restricted - Note 6	-	-	-	52,558	52,558	16,093
	4,935,292	331,365	79,316	52,558	5,398,531	6,523,963

Approved by: _____



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

STATEMENT OF CHANGES IN FUND BALANCES

For the year ended March 31, 2023

	Operating	Charity	Nevada	Replacement		
	Fund	Fund	Fund	Reserve	2023	2022
				Fund		
Fund Balance, Beginning of Year	1,436,364	214,958	78,414	16,093	1,745,829	1,403,361
Excess of revenue over expenditures	351,336	40,615	(15,161)	338	377,128	342,468
Interfund transfers	(127,982)	75,792	16,063	36,127	-	-
Fund Balance, End of Year	1,659,718	331,365	79,316	52,558	2,122,957	1,745,829



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

STATEMENT OF OPERATIONS

For the year ended March 31, 2023

	Operating Fund	Charity Fund	Nevada Fund	Replacement	2023	2022
				Reserve Fund		
REVENUE						
Ministry funding	9,858,866	-	-	-	9,858,866	10,950,227
County funding	2,308,203	-	-	-	2,308,203	2,528,992
Hamilton Health Sciences Corp. funding	1,366,484	-	-	-	1,366,484	829,563
Other major funders	-	48,172	-	-	48,172	23,007
User fees	1,146,897	-	-	-	1,146,897	1,203,045
Canadian Emergency Wage Subsidy	-	-	-	-	-	115,804
Donations and fundraising	-	-	-	-	-	500
Interest and other	313,620	6,862	1,073	338	321,893	354,368
	14,994,070	55,034	1,073	338	15,050,515	16,005,506
EXPENDITURES						
Salaries and wages	6,610,649	-	-	-	6,610,649	6,586,799
Benefits	1,599,353	-	-	-	1,599,353	1,521,616
Travel	146,713	-	-	-	146,713	65,371
Professional development	72,652	-	-	-	72,652	31,399
Occupancy	714,033	-	-	-	714,033	698,296
Professional fees	75,675	-	-	-	75,675	100,261
Program supplies and start-up costs	221,664	2,189	144	-	223,997	141,578
Purchased services - client	791,520	-	-	-	791,520	643,218
Food	108,044	-	-	-	108,044	35,273
Community initiatives	2,423,423	-	-	-	2,423,423	3,920,327
Advertising and promotion	60,924	-	-	-	60,924	35,744
Telephone and internet	61,995	-	-	-	61,995	59,692
Office administration	181,131	30	3	-	181,164	191,719
Dues, fees and licences	33,188	-	-	-	33,188	26,336
Insurance	82,404	-	-	-	82,404	68,019
Capital asset expensed	23,330	-	-	-	23,330	67,000
Board and general meeting	17,050	-	-	-	17,050	3,999
Amortization	254,020	-	-	-	254,020	256,724
Caregiver, provider and facilitator fees	155,031	-	-	-	155,031	181,383
Respite contracts	857,257	-	-	-	857,257	840,669
Mortgage and loan interest	14,728	-	-	-	14,728	16,458
Funds repaid to funders	59,638	-	-	-	59,638	-
Accounts receivable write-offs	1,812	-	-	-	1,812	9,269
Other	76,500	12,200	16,087	-	104,787	17,980
Contingency - Note 10	-	-	-	-	-	143,908
	14,642,734	14,419	16,234	-	14,673,387	15,663,038
Excess of Revenue over Expenditures	351,336	40,615	(15,161)	338	377,128	342,468



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

STATEMENT OF CASH FLOWS

For the year ended March 31, 2023

	2023	2022
Operating Activities		
Excess of revenue over expenditures	377,128	342,468
Amortization of property, equipment and leasehold improvements	270,824	270,659
	647,952	613,127
Change in non-cash working capital accounts		
Accounts receivable	(326,524)	1,026,597
Prepaid expenses	30,692	(8,957)
Investments	(44,094)	(341,739)
Accounts payable and accrued liabilities	(1,161,252)	(498,543)
Government remittances payable	(142,394)	18,050
ELCC professional development fund	(135)	-
Contingency	-	28,104
Deferred contributions	(127,048)	(351,506)
	(1,122,803)	485,133
Financing and Investing Activities		
Proceeds from issuance of mortgages payable	-	300,000
Repayment of mortgages payable	(50,583)	(43,558)
Purchase of property, equipment and leasehold improvements	(80,075)	(232,987)
	(130,658)	23,455
Net Cash Flow	(1,253,461)	508,588
Cash Balance at Beginning of Year	3,339,633	2,831,045
Cash Balance at End of Year	2,086,172	3,339,633



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

1. PURPOSE OF THE ORGANIZATION

Haldimand-Norfolk Resource, Education and Counselling Help (H-N R.E.A.C.H.) is a regional organization operating programs to ensure that there will be a socially and emotionally secure community of individuals and families living within the counties of Haldimand and Norfolk. H-N R.E.A.C.H. is a not-for-profit organization and is a registered charity under the Income Tax Act.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Presentation

The financial statements are prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNFPPO).

(b) Fund Accounting

(i) Operating Fund

Revenues and expenses related to program delivery and administrative activities are reported in the Operating Fund.

(ii) Charity Fund

Revenues and expenses related to general fundraising activities are reported in the Charity Fund.

(iii) Nevada Fund

Revenues and expenses related to Nevada tickets fundraising activities are reported in the Nevada Fund.

(iv) Replacement Reserve Fund

Revenues and expenses related to the statutory maintenance of a replacement reserve fund for the Ministry of Children, Community and Social Services funding, relating to repairs for the Union (Simcoe) property, are reported in the Replacement Reserve Fund.

(c) Revenue Recognition

H-N R.E.A.C.H. follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue of the appropriate fund in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue of the appropriate fund when received or receivable if the amount to be received can be reasonably estimated and if collection is reasonably assured.

User fee revenue is recognized for services that have been provided, it is recognized when it is received or receivable and collection can be reasonably assured. Interest revenue is accrued as it is earned.

Other revenue includes revenue from rental units, funds that have been transferred from other budgets and is off set by the central administration allocation. Other revenue is recognized when it is received or receivable and collection can be reasonably assured.

(d) Expenses

Expenses are reported on the accrual basis of accounting. The cost of goods and services are recorded in the year acquired regardless whether or not payment has been made.

(e) Investments

All of the investments are carried at their fair market value and consist of guaranteed investment certificates (GIC's).



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) Property and Equipment

Purchased property and equipment are recorded in the Operating Fund at cost. Contributed property and equipment are recorded in the Operating Fund at fair market value at the date of the contribution. Amortization is calculated on a straight-line basis over the capital assets' estimated useful lives at the following annual rates:

Building - Bramble (Townsend)	10 years
Building - Union (Simcoe)	10 years
Building - John (Simcoe)	40 years
Ramsey (Dunnville)	20 years
Furniture and equipment	5 years
Information technology equipment	3 years
Information technology software	5 years
Leasehold improvements	Evenly over the term of the lease
Vehicles	10 years

In accordance with the Ministry of Children, Community and Social Services accounting requirements, the Union (Simcoe) and the Bramble (Townsend) properties are amortized over the life of their related mortgages. Their annual amortization expense matches the mortgage principal payments made during the year on each property.

The costs associated with capital in progress are capitalized during the development phase of the capital project. Upon completion of the project, the assets are allocated to their respective property and equipment class and amortized at the applicable class rate.

(g) Accumulated Fund Balances

The Ministry of Children, Community and Social Services, and the Ministry of Health provide the majority of the funding for H-N R.E.A.C.H. The applicable Ministry will request the repayment of excess funds. The excess funds are set up as accounts payable and recoverable by the Ministry.

(h) Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale or issue of financial instruments are expensed when incurred. Financial instruments are comprised of accounts receivable, short and long term investments, accounts payable and accrued liabilities and long-term debt. All financial instruments are subsequently carried at amortized cost.

(i) Allocation of Expenses

H-N R.E.A.C.H. engages in several client support services and programs. The costs of each program includes the cost of personnel, marketing, premises and other expenses that are directly related to providing the program. H-N R.E.A.C.H. also incurs a number of general support expenses that are common to the administration of the organization and its programs. H-N R.E.A.C.H. allocates its general overhead and marketing expenses by identifying the portion of support applicable to each contract or program and/or the amount permitted by the funding source, which is generally based on a percentage of funding.



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(j) Government Grants

Government grants and funding are recorded when there is reasonable assurance that H-N R.E.A.C.H. has complied with and will continue to comply with all necessary conditions to obtain the grants and funding.

(k) Programs

H-N R.E.A.C.H. administers many different types of programs. Some of these programs are 'managed by the Organization', while others are 'managed on behalf of others'. All programs are subject to audit attestation. Only programs 'managed by the Organization' are included in the combined statement of operations. The programs are segregated in the index to these financial statements between 'managed by the Organization' and 'managed on behalf of others'.

(l) Measurement Uncertainty

The preparation of financial statements in conformity with Canadian Accounting Standards for Not-for-Profit Organizations (ASNPO) requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates. The most significant estimates in the financial statements include the useful life of capital assets and the determination of accruals.

(m) Contributed Services

Volunteers contribute numerous hours to assist H-N R.E.A.C.H. in carrying out certain aspects of its service delivery activities. The fair value of these contributed services is not readily determinable and, as such, is not reflected in the financial statements.

(n) Economic Dependence

The Ministry of Children, Community and Social Services, and the Ministry of Health provide the majority of the funding for H-N R.E.A.C.H. and as such H-N R.E.A.C.H. has the ability to continue viable operations and is dependent upon continued funding by the Ministries. The funding is based on approved expenditure levels for each program as set out by an agreement between the Ministries and the H-N R.E.A.C.H. Any excess of revenue over expenditures subsidized by the Ministries will be requested to be returned.



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

3. PROPERTY, EQUIPMENT AND LEASEHOLD IMPROVEMENTS

	Cost	Accumulated Amortization	2023	2022
Land - Bramble (Townsend)	39,500	-	39,500	39,500
Land - John (Simcoe)	132,975	-	132,975	132,975
Land - Ramsey (Dunnville)	75,000	-	75,000	75,000
Building - Bramble (Townsend)	178,710	159,196	19,514	22,623
Building - Union (Simcoe)	298,612	288,670	9,942	26,582
Building - John (Simcoe)	377,234	34,272	342,962	352,393
Building - Ramsey (Dunnville)	912,254	122,770	789,484	244,409
Furniture and equipment	852,833	640,920	211,913	315,666
Information technology equipment	363,856	280,732	83,124	56,335
Information technology software	368,864	334,934	33,930	57,263
Leasehold improvements	240,096	216,034	24,062	35,831
Vehicles	38,903	17,182	21,721	25,612
Capital in progress	-	-	-	590,689
	3,878,837	2,094,710	1,784,127	1,974,878

4. MORTGAGE AND LOAN PAYABLE

The mortgage payable on the Union (Simcoe) property bears interest at 3.75% per annum, is repayable in blended monthly instalments of \$1,358 and matures on September 1, 2023. The mortgage is secured by the Union (Simcoe) property. The current portion of the mortgage principal balance is \$8,097 (2022 - \$15,667) and the long-term portion is \$nil (2022 - \$8,097). The loan is expected to be paid out in full.

Two loans are secured by the Ramsey (Dunnville) property. One loan bears interest at 3.35% per annum, is repayable in blended monthly instalments of \$1,574 and matures on December 19, 2024. The current portion of the loan principal balance is \$10,956 (2022 - \$10,247) and the long-term portion is \$230,867 (2022 - \$241,823). A second loan bears floating interest of 1.5% per annum, is repayable in blended monthly instalments of \$1,448 and matures on February 22, 2024. The current portion of the loan principal balance is \$13,376 (2022 - \$13,091) and the long-term portion is \$259,392 (2022 - \$272,768).

The loan payable is secured by the John (Simcoe) property. The loan interest at 4.05% per annum, is repayable in blended monthly instalments of \$1,062 and matures on February 8, 2027. The current portion of the loan principal balance is \$11,470 (2022 - \$11,133) and the long-term portion is \$36,533 (2021 - \$48,003).

H-N R.E.A.C.H. has the following anticipated total principal repayments over the next 5 years:

	Union (Simcoe)	John (Simcoe)	Ramsey	Total
2024	8,097	11,470	24,332	43,899
2025	-	11,816	24,906	36,722
2026	-	12,173	25,497	37,670
2027	-	12,543	26,104	38,647
2028	-	-	26,727	26,727



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

5. OPERATING LINE OF CREDIT

The Organization has an available line of credit for \$185,000 at prime lending rate plus 0.75%. The outstanding balance as at March 31, 2023 was \$nil (2022 - \$nil).

6. EXTERNAL RESTRICTIONS ON FUND BALANCES

The Replacement Reserve Fund is restricted by the Ministry of Children, Community and Social Services for repairs made on the Union (Simcoe) property. The fund balance of \$52,588 (2022 - \$16,093) is restricted for this purpose.

7. INTERFUND TRANSFERS

The Charity Fund and the Nevada Fund each transferred funds to/from the Operating Fund to support programs operated by H-N R.E.A.C.H.

8. RELATED PARTY TRANSACTIONS

H-N R.E.A.C.H. is the sponsor agency for Community Action Program for Children (C.A.P.C.) via a Letter of Understanding. Although C.A.P.C. is not a legal entity unto itself, it is regarded as a non-managed fund and it is required to maintain a separate bank account. C.A.P.C.'s net assets are included as a payable balance in the Statement of Financial Position under the Operating Fund and all of C.A.P.C.'s Statements of Revenues and Expenditures are reported as non-managed funds.

9. LEASE COMMITMENTS

H-N R.E.A.C.H. has the following payments required under operating leases for rental property:

2024	276,507
2025	263,770
2026	275,366
2027	278,045
2028	<u>250,196</u>
	<u><u>1,343,884</u></u>

10. CONTINGENCY

During the year and prior year the Organization was required to apply for federal funding in order to secure certain funding. The Organization received funding under the Canadian Emergency Wage Subsidy Program which has resulted in a surplus of funding. The Organization recognizes that the surplus may need to be paid back to a funder and has recorded a provision for the remaining amount that has not been utilized of \$863,648 (2022 - \$863,648).



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

11. FINANCIAL INSTRUMENT RISK

Financial instruments consist of cash, accounts receivable, investments, accounts payable, accrued liabilities and mortgage payable. Cash, accounts receivable, accounts payable, and accrued liabilities are all short-term in nature and as such, their carrying values approximate fair value. Investments consist of guaranteed investment certificates (GIC's) which approximate their fair value. Mortgage payable is at the prevailing market rate and therefore approximates its fair value. Some fee-based-revenue is made on credit and is subject to normal credit risk for service agencies. Adequate provisions have been made for anticipated uncollectible amounts.

H-N R.E.A.C.H. is exposed to various risks through financial instruments and has a framework to monitor, evaluate and manage these risks. The following analysis provides information about risk exposure and concentration as of March 31, 2023:

Credit Risk

Credit risk arises from the potential that a counterparty will fail to perform its obligations. The nature and significant number of service participants and the significance of the funding received from Ministry of Children, Community and Social Services minimizes the exposure to credit risk as H-N R.E.A.C.H. does not extend significant credit in the form of trade receivables.

Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. H-N R.E.A.C.H. is exposed to this risk mainly in respect of its receipt of funds from service participants and other related sources and financial obligations with banking institutions. The nature and significant number of service participants and suppliers minimizes liquidity risk as H-N R.E.A.C.H. does not maintain significant trade payables or receivables. Current amounts due in respect of long term financial obligations are considered manageable.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. H-N R.E.A.C.H. is mainly exposed to interest rate risk. Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. H-N R.E.A.C.H. is exposed to interest rate risk in respect of its long-term financial obligations. Interest rate risk is minimized as the interest rate is fixed.

12. COMPARATIVE FINANCIAL STATEMENTS

The comparative financial statements have been reclassified from statements previously presented to conform to the presentation of these financial statements.



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CENTRAL ADMINISTRATION
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	18,036	18,036	18,036
Ministry Fiscal Funding	3,882	3,882	3,882
Federal Govt. Revenue - CEWS	-	-	386,535
Other Income (Interest, Donations, Etc.)	1,500	315	-
Allocated Administration and Other Revenue	1,131,920	1,255,523	1,251,491
Rental Revenue	1,500	-	-
Funds Transferred from Other Budgets	-	2	-
	<u>1,156,838</u>	<u>1,277,758</u>	<u>1,659,944</u>
EXPENDITURES			
Salaries and Wages	691,113	482,071	728,855
Fee for Service/Subcontract	-	16,572	5,587
Employee Benefits	162,923	130,401	164,158
Travel	3,100	8,061	1,205
Professional Development	15,000	13,414	1,310
Occupancy Expenses	145,000	135,433	84,538
Professional Fees	20,000	27,775	55,109
Program Supplies	9,103	73,916	31,832
Purchased Services - Client	-	20,788	964
Promotion and Publicity	10,000	35,351	1,822
Office, Telephone and Miscellaneous	23,100	16,793	9,748
Dues, Fees and Licences	7,700	3,747	6,884
Insurance	26,000	41,950	24,595
Capital Assets Expensed	10,000	1,440	8,530
Board of Directors' Expense	5,000	13,417	3,951
Annual General Meeting	2,700	3,633	48
Accounts Receivables Write-offs	-	920	(1,801)
Amortization	-	29,730	61,062
Transfer to Volunteer Program	-	4,768	(545)
	<u>1,130,739</u>	<u>1,060,180</u>	<u>1,187,852</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	26,099	217,578	472,092
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	1,234,320	762,228
NET DEFICIT REALLOCATED FROM OTHER PROGRAMS	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>26,099</u>	<u>1,451,898</u>	<u>1,234,320</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
MOVING ON MENTAL HEALTH PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Fiscal Funding	247,400	247,400	247,400
EXPENDITURES			
Salaries and Wages	155,257	175,917	160,031
Employee Benefits	40,604	33,811	38,243
Travel	2,000	169	146
Professional Development	3,000	-	4,521
Professional Fees	300	5,300	5,476
Program Supplies	2,229	427	2,229
Purchase Services - Client	15,620	-	-
Promotion and Publicity	-	5,778	2,502
Telephone/Internet	1,500	1,030	3,887
Office Administration and Overhead	24,740	24,968	24,777
Dues, Fees, Licences	2,150	-	5,000
Capital Assets Expensed	-	-	586
Amortization	-	-	7,461
	<u>247,400</u>	<u>247,400</u>	<u>254,859</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	(7,459)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	2,131	9,590
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>2,131</u>	<u>2,131</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 EXCELLENCE FOR CHILD & YOUTH PROGRAM
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
Other Income	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Purchased Services	-	-	-
Office Administration and Overhead	-	-	-
Telephone/Internet	-	-	-
Dues, Fees and Licences	-	-	-
Amortization	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	(1,240)	(1,240)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(1,240)</u>	<u>(1,240)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SPECIAL NEEDS STRATEGY
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	248,200	248,200	248,200
EXPENDITURES			
Salaries and Wages	163,678	161,371	167,422
Employee Benefits	42,985	43,018	44,131
Travel	5,000	5,343	831
Professional Development	4,500	515	500
Occupancy Expenses	450	476	450
Professional Fees	2,000	2,158	3,572
Program Supplies	500	220	2,278
Promotion and Publicity	100	6,059	-
Telephone/Internet	297	618	659
Office Administration and Overhead	26,090	27,048	25,867
Dues, Fees & Licences	1,650	424	1,540
Insurance	450	450	450
Capital Assets Expensed	-	-	-
Amortization	-	-	1,926
Volunteer Services	500	500	500
	<u>248,200</u>	<u>248,200</u>	<u>250,126</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	(1,926)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	3,331	5,257
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>3,331</u>	<u>3,331</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
JOHN STREET SIMCOE - BUILDING
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Funds Transferred From Other Programs	26,235	25,893	25,893
Rental Revenue	47,997	10,337	13,712
	<u>74,232</u>	<u>36,230</u>	<u>39,605</u>
EXPENDITURES			
Salaries and Wages	-	6,031	2,863
Employee Benefits	-	1,046	906
Travel	500	248	79
Occupancy Expenses	58,677	20,997	19,543
Professional Fees	-	-	-
Program Supplies	-	151	853
Telephone/Internet	1,437	1,898	1,427
Office Administration and Overhead	1,272	1,844	1,237
Insurance	3,782	-	-
Capital Assets Expensed	8,564	(8,084)	520
Amortization	-	24,616	10,529
	<u>74,232</u>	<u>48,747</u>	<u>37,957</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(12,517)	1,648
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	8,028	6,380
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(4,489)</u>	<u>8,028</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CYMH COVID 19 EMERGENCY FUNDING
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
MCSS/MCYS/MOHLTC- Fiscal Fund	-	123,842	95,946
EXPENDITURES			
Salaries and Wages	-	2,472	14,461
Fee for Service/Subcontract	-	27,515	51,893
Employee Benefits	-	441	2,439
Audit/Legal/Other Prof Fees	-	-	-
Occupancy Costs	-	3,942	-
Program Supplies	-	7,019	-
Advertising/Promo/Publicity	-	-	-
Purchased Services - Client	-	46,951	-
Office and Admin Expenses	-	3,636	350
Telephone/Internet	-	5,426	-
Capital Assets Expensed	-	2,965	9,220
Amortization	-	28,829	28,428
Funds repaid to funder/partner	-	21,465	-
Central Admin Allocation	-	-	-
	-	150,661	106,791
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(26,819)	(10,845)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	111,435	122,280
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	84,616	111,435



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
RAMSEY DUNVILLE BUILDING
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Funds Transferred From Other Programs	19,256	-	-
Rental Revenue	13,375	35,268	34,812
Other Income	280	-	-
	<u>32,911</u>	<u>35,268</u>	<u>34,812</u>
EXPENDITURES			
Travel	450	279	192
Occupancy Expenses	24,394	33,092	46,970
Professional Fees	-	-	-
Program Supplies	-	208	631
Telephone/Internet	4,422	1,292	1,926
Office Administration and Overhead	600	398	1,294
Insurance	1,045	-	3,782
Capital Assets Expensed	2,000	-	12,262
Amortization	-	67,881	67,855
	<u>32,911</u>	<u>103,150</u>	<u>134,912</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(67,882)	(100,100)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u>-</u>	<u>(96,574)</u>	<u>3,526</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(164,456)</u>	<u>(96,574)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 INFANT DEVELOPMENT PROGRAM - A476
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Annual Funding	178,878	178,878	178,878
Funds From Nevada / Charity	-	-	-
Other Income (Interest, Donations, etc)	3,414	-	-
	<u>182,292</u>	<u>178,878</u>	<u>178,878</u>
 EXPENDITURES			
Salaries and Wages	117,587	115,609	119,743
Employee Benefits	32,937	29,961	27,033
Travel	4,500	5,705	3,896
Professional Development	250	252	387
Occupancy Expenses	3,500	3,500	3,910
Professional Fees	600	685	685
Program Supplies	-	400	363
Promotion and Publicity	-	107	95
Telephone/Internet	834	784	657
Office Administration and Overhead	20,222	20,678	21,235
Dues, Fees and Licences	30	353	30
Insurance	500	500	500
Capital Assets Expensed	988	-	-
Amorization	-	269	-
Volunteer Services	344	344	344
Capital Assets Expensed	-	-	-
	<u>182,292</u>	<u>179,147</u>	<u>178,878</u>
 EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(269)	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	<u>(16,359)</u>	<u>(16,359)</u>
 ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(16,628)</u>	<u>(16,359)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILD BEHAVIOUR MANAGEMENT - 9253
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	<u>169,019</u>	<u>169,019</u>	<u>169,019</u>
EXPENDITURES			
Salaries and Wages	96,851	94,059	87,646
Employee Benefits	26,784	28,000	22,561
Travel	4,600	3,384	1,891
Professional Development	1,000	3,052	293
Occupancy Expenses	8,000	8,000	8,447
Professional Fees	700	700	700
Program Supplies	2,784	2,862	918
Purchases Services Client	7,009	5,446	5,938
Promotion and Publicity	600	73	210
Telephone/Internet	500	661	690
Office Administration and Overhead	18,732	18,768	18,384
Dues and Fees	100	285	-
Insurance	1,000	1,000	1,000
Amortization	-	3,098	-
Volunteer Services	359	359	359
	<u>169,019</u>	<u>169,747</u>	<u>149,037</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(728)	19,982
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	19,701	(281)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>18,973</u>	<u>19,701</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILDREN'S ASSESSMENT/COUNSELLING - 9256
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	<u>117,338</u>	<u>117,338</u>	<u>117,338</u>
EXPENDITURES			
Salaries and Wages	69,440	69,306	69,198
Employee Benefits	18,180	17,177	16,527
Travel	3,069	412	177
Professional Development	400	206	98
Occupancy Expenses	8,400	11,021	8,400
Professional Fees	900	900	900
Program Supplies	525	94	115
Promotion and Publicity	50	73	156
Telephone/Internet	375	645	270
Office Administration and Overhead	14,403	15,682	15,412
Dues, Fees & Licences	68	294	194
Insurance	1,260	1,260	1,260
Capital Assets Expensed	-	-	483
Amortization	-	-	133
Volunteer Services	268	268	268
	<u>117,338</u>	<u>117,338</u>	<u>113,591</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	3,747
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	(4)	(3,751)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(4)</u>	<u>(4)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILDREN'S MENTAL HEALTH - CRISIS STABILIZATION - A556
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Training Funding	-	4,800	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees & Licences	-	-	-
Insurance	-	-	-
Capital Assets Expensed	-	-	-
Volunteer Services	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	4,800	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	1,647	1,647
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	6,447	1,647



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CHILDREN'S MENTAL HEALTH - TELE-PSYCHIATRY - A561
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	10,000	10,000	10,000
EXPENDITURES			
Salaries and Wages	4,492	4,583	4,448
Employee Benefits	1,056	956	1,002
Program Supplies	-	2	-
Telephone/Internet	3,000	3,000	3,000
Office and Administration	1,450	1,450	1,550
Dues, Fees & Licences	-	9	-
Capital Assets Expensed	-	-	-
Amortization	-	-	-
	<u>9,998</u>	<u>10,000</u>	<u>10,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	2	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u>-</u>	<u>441</u>	<u>441</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>2</u></u>	<u><u>441</u></u>	<u><u>441</u></u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ADULT OUT-OF-HOME RESPITE SUPPORTS - 8856
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	327,575	327,575	327,575
Ministry Fiscal Funding	-	726	-
	<u>327,575</u>	<u>328,301</u>	<u>327,575</u>
EXPENDITURES			
Salaries and Wages	154,028	143,317	144,990
Employee Benefits	40,461	36,947	34,895
Travel	3,800	3,177	1,847
Professional Development	1,000	458	1,067
Occupancy Expenses	7,500	10,993	7,500
Professional Fees	850	850	850
Program Supplies	1,074	1,045	336
Promotion and Publicity	450	873	1,521
Telephone/Internet	980	1,852	680
Office Administration and Overhead	36,061	42,223	38,734
Dues, Fees & Licences	281	821	557
Insurance	840	840	840
Caregiver / Provider Fees	80,250	84,619	93,230
Amortization	-	57	367
Volunteer Services	-	-	528
	<u>327,575</u>	<u>328,072</u>	<u>327,942</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	229	(367)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	16,885	17,252
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>17,114</u>	<u>16,885</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 PASSPORTS TO COMMUNITY LIVING - 8883
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
District Service Office (Hamilton) Funding	-	-	124,261
EXPENDITURES			
Purchased Service - Client	-	-	99,356
Accounts Receivable Write-Off	-	-	1,438
Office Administration and Overhead	-	-	12,409
Dues, Fees and Licenses	-	-	194
Caregiver / Provider Fees	-	-	14,938
	-	-	128,335
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES			(4,074)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	27,354	31,428
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	27,354	27,354



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILDREN'S OUT-OF-HOME RESPITE SUPPORTS - 9255
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	344,407	344,407	344,407
EXPENDITURES			
Salaries and Wages	159,097	150,813	151,017
Employee Benefits	41,665	39,189	38,926
Travel	5,534	8,148	3,594
Professional Development	600	636	1,127
Occupancy Expenses	16,000	19,133	16,000
Professional Fees	800	800	800
Program Supplies	793	1,155	209
Purchased Service - Client	-	-	13,353
Promotion and Publicity	400	952	1,900
Telephone/Internet	980	2,679	1,495
Office Administration and Overhead	38,197	39,626	38,436
Dues, Fees & Licences	290	935	557
Amortization	-	2,969	3,413
Insurance	800	804	800
Caregiver/Provider Fees	79,251	70,293	71,832
Capital Assets Expensed	-	-	483
	<u>344,407</u>	<u>338,132</u>	<u>343,942</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	6,275	465
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	4,149	3,684
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>10,424</u>	<u>4,149</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
COMMUNITY OUT-OF-HOME RESPITE SERVICES (BRAMBLE ADULT) - 8856
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	322,999	322,999	322,999
Ministry Fiscal Funding	-	12,819	-
	<u>322,999</u>	<u>335,818</u>	<u>322,999</u>
EXPENDITURES			
Salaries and Wages	158,679	151,004	133,022
Employee Benefits	29,473	31,122	23,782
Travel	700	325	271
Professional Development	3,350	482	402
Occupancy Expenses	15,000	20,867	26,188
Professional Fees	300	300	6,738
Program Supplies	3,990	2,095	1,620
Purchased Services - Client	69,962	77,565	53,322
Food	2,100	1,690	963
Promotion and Publicity	1,000	-	159
Telephone/Internet	525	2,024	1,537
Office Administration and Overhead	35,499	37,120	37,307
Dues and Fees	938	1,656	1,468
Insurance	993	996	993
Capital Assets Expensed	-	-	6,316
Volunteer Services	490	490	490
Amortization	-	5,907	4,659
Funds Repayable to Funder	-	7,794	-
	<u>322,999</u>	<u>341,437</u>	<u>299,237</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(5,619)	23,762
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	108,722	84,960
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>103,103</u>	<u>108,722</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
COMMUNITY OUT-OF-HOME RESPITE SERVICES (BRAMBLE) - A510
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	207,648	216,757	259,648
Ministry Fiscal Funding	-	26,837	-
	<u>207,648</u>	<u>243,594</u>	<u>259,648</u>
EXPENDITURES			
Salaries and Wages	67,014	80,962	77,855
Employee Benefits	9,102	9,372	17,128
Travel	900	347	38
Professional Development	1,500	670	412
Occupancy Expenses	15,000	26,530	33,908
Professional Fees	500	500	500
Program Supplies	825	2,158	1,457
Purchased Services - Client	86,112	86,244	47,520
Food	2,000	1,684	963
Promotion and Publicity	-	-	791
Telephone/Internet	525	1,853	1,400
Office Administration and Overhead	22,586	24,203	24,021
Dues, Fees, & Licences	221	721	532
Insurance	993	996	993
Capital Assets Expensed	-	-	7,604
AGM/Meeting Costs	-	-	-
Amortization	-	2,586	2,177
Volunteer Services	370	370	370
Funds Repaid to funder/Partner	-	6,697	-
	<u>207,648</u>	<u>245,893</u>	<u>217,669</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(2,299)	41,979
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	97,315	55,336
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>95,016</u>	<u>97,315</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 RESPITE COMMUNITY FUNDING - 9131
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
EXPENDITURES			
Dues, Fees, & Licences	-	-	-
Respite Providers	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	(4)	(4)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(4)	(4)



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILD CARE SPECIAL NEEDS RESOURCE PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
County Funding	823,000	793,440	589,150
Other Income	-	-	33,788
	<u>823,000</u>	<u>793,440</u>	<u>622,938</u>
EXPENDITURES			
Salaries and Wages	555,713	474,783	447,377
Employee Benefits	124,479	117,832	102,273
Fee For Service	22,049	64,479	26,039
Travel	19,000	10,947	5,458
Professional Development	2,025	1,257	471
Occupancy Expenses	14,716	15,236	14,065
Professional Fees	1,045	1,130	1,125
Program Supplies	5,586	5,037	3,137
Promotion and Publicity	450	783	702
Telephone/Internet	5,785	4,528	4,191
Office Administration and Overhead	89,762	90,786	84,665
Dues, Fees & Licences	1,235	609	205
Insurance	3,106	3,106	3,090
Capital Assets Expensed	-	-	684
Amortization	-	1,954	2,122
Volunteer Services	-	-	-
	<u>844,951</u>	<u>792,467</u>	<u>695,604</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(21,951)	973	(72,666)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	67,451	140,117
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(21,951)</u>	<u>68,424</u>	<u>67,451</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
MCKINNON PARK CHILD CARE CENTRE AND NOTRE DAME SCHOOL AGE PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET DEFICIT
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
User Fees	562,734	374,133	328,277
County Funding	205,762	528,564	405,675
Federal Government Revenue CEWS	-	10,208	37,655
Donations/Memberships	-	-	250
Funds Trnsf'd From Other Budg's	28,330	-	-
	<u>796,826</u>	<u>912,905</u>	<u>771,857</u>
EXPENDITURES			
Salaries and Wages	514,505	522,220	479,217
Employee Benefits	114,254	114,060	99,460
Travel	1,250	1,166	1,199
Professional Development	-	464	1,352
Occupancy Expenses	47,076	44,692	37,716
Professional Fees	3,240	2,630	1,190
Program Supplies	9,889	5,659	7,233
Food	33,200	27,791	20,615
Promotion and Publicity	350	134	499
Telephone/Internet	2,500	2,526	1,865
Insurance	2,384	2,323	2,163
Capital Assets Expensed	-	-	-
Dues, Fees & Licences	908	487	280
Accounts Receivable Write-Offs	-	-	844
Office Administration and Overhead	81,957	84,419	78,744
Amortization	-	19,284	19,284
Funds Transf'd to Other Dept's	11,813	1,024	-
Volunteer Services	824	56	312
	<u>824,150</u>	<u>828,935</u>	<u>751,973</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(27,324)	83,970	19,884
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(499,083)	(518,967)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(27,324)</u>	<u>(415,113)</u>	<u>(499,083)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ST. JOSEPH'S SCHOOL AGE PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET DEFICIT
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
User Fees	76,868	57,257	33,953
County Funding	18,604	34,328	33,152
Federal Government CEWS	-	-	1,427
Other Income	-	-	150
	<u>95,472</u>	<u>91,585</u>	<u>68,682</u>
EXPENDITURES			
Salaries and Wages	59,587	59,941	45,253
Employee Benefits	8,976	10,180	7,429
Travel	355	309	2
Professional Development	-	35	49
Occupancy Expenses	2,976	2,269	1,856
Professional Fees	108	628	108
Program Supplies	925	556	521
Food	2,000	2,237	1,098
Promotion and Publicity	50	12	-
Telephone/Internet	75	73	74
Dues, Fees & Licences	208	132	120
Insurance	420	420	361
Office Administration and Overhead	9,769	9,765	7,141
Volunteer Services	6,534	-	528
Funds Transferred to Other Programs	528	528	-
	<u>92,511</u>	<u>87,085</u>	<u>64,540</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	2,961	4,500	4,142
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	17,497	13,355
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>2,961</u>	<u>21,997</u>	<u>17,497</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ST. BERNARD OF CLAIRVAUX SCHOOL AGE PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET DEFICIT
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
User Fees	75,207	57,147	27,720
County Funding	18,930	37,523	32,440
Federal Government CEWS	-	-	723
Other Income	-	-	125
	<u>94,137</u>	<u>94,670</u>	<u>61,008</u>
EXPENDITURES			
Salaries and Wages	65,512	53,256	47,451
Employee Benefits	8,862	6,895	6,550
Travel	600	906	414
Professional Development	-	120	129
Occupancy Expenses	2,883	2,161	2,246
Professional Fees	108	748	108
Program Supplies	925	534	591
Food	1,761	2,437	1,230
Promotion and Publicity	-	62	-
Telephone/Internet	75	73	81
Dues, Fees & Licences	181	133	25
Insurance	420	420	357
Office Administration and Overhead	9,645	9,641	8,591
Volunteer Services	5,857	-	132
Funds Transferred to Other Programs	528	528	-
	<u>97,357</u>	<u>77,914</u>	<u>67,905</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(3,220)	16,756	(6,897)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	<u>(19,806)</u>	<u>(12,909)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(3,220)</u>	<u>(3,050)</u>	<u>(19,806)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 READY SET SCHOOL
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
User Fees	51,185	31,191	31,698
Funds From County	11,737	27,596	21,668
Registration/Seminar Fees	-	-	550
Other Income	4,643	-	1,386
	<u>67,565</u>	<u>58,787</u>	<u>55,302</u>
EXPENDITURES			
Salaries and Wages	50,885	47,221	44,397
Employee Benefits	10,743	9,803	7,913
Travel	438	444	496
Professional Development	-	80	-
Occupancy Costs	-	60	-
Professional Fees	64	584	64
Program Supplies	500	95	608
Office Administration and Overhead	6,697	6,812	7,136
Dues, Fees & Licences	140	107	100
Receivables Write-Offs	-	-	-
Insurance	300	300	300
Volunteer Services	476	476	119
Funds Transf'd To Other Depts	-	-	-
Funds Repayable to Funder	-	-	-
	<u>70,243</u>	<u>65,982</u>	<u>61,133</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(2,678)	(7,195)	(5,831)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(22,758)	(16,927)
NET SURPLUS REALLOCATED FROM ANOTHER PROGRAM	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(2,678)</u>	<u>(29,953)</u>	<u>(22,758)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ADULT PROTECTIVE SUPPORT WORKER - 8888
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET DEFICIT
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	147,778	160,273	147,778
Ministry Fiscal Funding	36,000	36,000	13,115
	<u>183,778</u>	<u>196,273</u>	<u>160,893</u>
EXPENDITURES			
Salaries and Wages	117,765	110,562	97,203
Employee Benefits	31,568	33,566	28,207
Travel	7,839	7,577	3,575
Professional Development	750	3,175	98
Occupancy Expenses	4,400	8,085	4,400
Professional Fees	300	300	300
Program Supplies	-	1,179	409
Promotion and Publicity	-	91	256
Telephone/Internet	740	1,259	671
Office Administration and Overhead	19,575	22,300	18,389
Dues, Fees & Licences	104	595	194
Insurance	315	312	315
Capital Assets Expensed	-	-	483
Amortization	-	-	559
Volunteer Services	422	422	422
Funds Repayable to Funder	-	6,850	-
	<u>183,778</u>	<u>196,273</u>	<u>155,481</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	5,412
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(3,228)	(8,640)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(3,228)</u>	<u>(3,228)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 UNION STREET SIMCOE - BUILDING - A563
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET DEFICIT
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	39,237	39,806	39,636
Ministry Fiscal Funding	-	1,085	345
Residents' Payments	4,800	4,800	400
Other Income	-	1,599	-
	<u>44,037</u>	<u>47,290</u>	<u>40,381</u>
EXPENDITURES			
Administrative Staff Salary and Benefits	15,868	7,287	3,363
Materials and Services	-	-	30,861
Utilities	-	-	6,371
Occupancy Costs	7,424	14,037	-
Municipal Taxes	-	-	3,972
Professional Fees	1,200	1,451	1,200
Telephone	947	3,263	3,495
Program Supplies	-	1,282	-
Insurance	2,297	2,297	2,297
Amortization	-	963	963
Capital Assets Expensed	-	2,125	6,594
	<u>27,736</u>	<u>32,705</u>	<u>59,116</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	16,301	14,585	(18,735)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(100,914)	(65,878)
Interfund Transfers - Mortgage Payments	(16,301)	(16,301)	(16,301)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(102,630)</u>	<u>(100,914)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 UNION HOUSE RESIDENCE - C.A.S. CLIENT CARE
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Specialized Program Revenues	<u>72,100</u>	<u>31,856</u>	<u>-</u>
EXPENDITURES			
Funds Transferred to Other Programs	<u>72,100</u>	<u>31,856</u>	<u>-</u>
	<u>72,100</u>	<u>31,856</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 YOUTH IN TRANSITION WORKER - A773
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	75,000	75,000	75,000
EXPENDITURES			
Salaries and Wages	48,837	49,968	50,611
Employee Benefits	13,385	14,586	13,891
Travel	1,200	152	9
Professional Development	400	-	-
Occupancy	1,500	-	-
Program Supplies	500	760	1,000
Food	426	432	660
Telephone/Internet	72	59	59
Office Administration and Overhead	8,500	8,801	8,590
Dues, Fees & Licences	-	64	-
Insurance	50	48	50
Volunteer Services	130	130	130
	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>2</u>	<u>2</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>2</u></u>	<u><u>2</u></u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
VIOLENCE AGAINST WOMEN - ADULT COUNSELLING - 8773
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	40,843	50,836	50,843
EXPENDITURES			
Salaries and Wages	18,126	22,433	24,521
Employee Benefits	4,715	5,182	6,585
Fee For Service	-	4,380	10,454
Travel	200	379	109
Professional Development	200	-	-
Occupancy Expenses	2,500	6,333	3,347
Professional Fees	100	100	100
Program Supplies	324	229	9
Purchased Services - Client	10,594	6,635	-
Telephone/Internet	-	36	33
Office Administration and Overhead	4,084	5,086	5,372
Dues, Fees & Licences	-	43	41
Insurance	-	-	200
Volunteer Services	-	-	72
	40,843	50,836	50,843
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(3,901)	(3,901)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(3,901)	(3,901)



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CONJOINT COUNSELLING PROJECT
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Other Income	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Fee For Service	-	-	-
Travel	-	-	-
Occupancy Expenses	-	-	-
Program Supplies	-	-	-
Telephone/Internet	-	-	-
Promotion and Publicity	-	-	-
Office Administration and Overhead	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	22,475	22,475
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	22,475	22,475



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
FAMILY SERVICES/EMPLOYEE ASSISTANCE PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
E.A.P./Employee Benefits Programs	-	5,360	26,727
User Fees	6,250	22,645	-
Funds from other Funder	2,300	-	-
Master Contract Revenue	-	-	9,032
Other Income	-	1,050	-
	<u>8,550</u>	<u>29,055</u>	<u>35,759</u>
EXPENDITURES			
Salaries and Wages	1,022	3,173	20,013
Employee Benefits	304	884	5,034
Fee For Service	-	5,510	17,895
Travel	400	128	402
Occupancy Expenses	1,428	4,902	2,268
Professional Fees	100	100	400
Program Supplies	376	-	36
Purchase Services Client	2,810	7,113	-
Promotion and Publicity	125	73	343
Telephone/Internet	75	714	387
Office Administration and Overhead	1,329	(1,229)	6,653
Dues, Fees & Licences	470	523	1,064
Insurance	65	60	260
Receivables Write-offs	-	893	720
Amortization	-	-	367
Volunteer Services	46	46	186
Funds Repayable to Funder	-	6,165	-
	<u>8,550</u>	<u>29,055</u>	<u>56,028</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	(20,269)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	<u>72,883</u>	<u>93,152</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>72,883</u>	<u>72,883</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
OFFENDER REHABILITATION PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Specialized Program Revenues	-	-	-
Other Income	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Capital Assets Expensed	-	-	-
Dues, Fees & Licences	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>1,041</u>	<u>1,041</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>1,041</u></u>	<u><u>1,041</u></u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
GENDER BASED VIOLENCE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	40,843	-	-
Funds from Other Funders	-	50,000	-
	<u>40,843</u>	<u>50,000</u>	<u>-</u>
EXPENDITURES			
Salaries and Wages	18,126	30,520	-
Employee Benefits	4,715	6,170	-
Travel	200	-	-
Professional Development	200	-	-
Occupancy Expenses	2,500	-	-
Professional Fees	100	-	-
Program Supplies	324	-	-
Purchased Services - Client	10,594	-	-
Office Administration and Overhead	4,084	1,210	-
Capital Assets Expensed	-	12,100	-
	<u>40,843</u>	<u>50,000</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>-</u>	<u>-</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
DIRECT ACCOUNTABILITY PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	30,000	30,000	30,000
Specialized Program Revenues	-	250	-
	<u>30,000</u>	<u>30,250</u>	<u>30,000</u>
EXPENDITURES			
Salaries and Wages	21,661	18,907	18,605
Employee Benefits	2,693	3,104	3,300
Travel	785	117	385
Occupancy Expenses	252	2,525	2,525
Professional Fees	300	300	300
Program Supplies	400	332	-
Promotion and Publicity	130	-	-
Telephone/Internet	175	505	862
Office Administration and Overhead	3,498	3,555	3,555
Dues, Fees & Licences	106	355	168
Respite Providers	-	250	-
Insurance	-	300	300
	<u>30,000</u>	<u>30,250</u>	<u>30,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(84)	(84)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(84)</u>	<u>(84)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 U-TURN PROGRAM - A841
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
Ministry Fiscal Funding	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Purchased Services - Client	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Capital Assets Expensed	-	-	-
Dues, Fees & Licences	-	-	-
Insurance	-	-	-
Volunteer Services	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>-</u>	<u>-</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CHOICES PROGRAM - A839
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees & Licences	-	-	-
Insurance	-	-	-
Capital Assets Expensed	-	-	-
Volunteer Services	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	-	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EXTRA-JUDICIAL SANCTIONS - A804
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	12,829
	-	-	12,829
EXPENDITURES			
Salaries and Wages	-	-	9,524
Employee Benefits	-	-	1,395
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	1,140
Professional Fees	-	-	175
Program Supplies	-	-	-
Telephone/Internet	-	-	83
Office Administration and Overhead	-	-	212
Dues, Fees & Licences	-	-	-
Insurance	-	-	200
Volunteer Services	-	-	100
	-	-	12,829
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	-	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EXTRA-JUDICIAL MEASURES - A802
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	19,064
	-	-	19,064
EXPENDITURES			
Salaries and Wages	-	-	13,835
Employee Benefits	-	-	1,374
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	1,230
Professional Fees	-	-	201
Program Supplies	-	-	-
Telephone/Internet	-	-	38
Office Administration and Overhead	-	-	2,061
Dues, Fees & Licences	-	-	-
Insurance	-	-	225
Volunteer Services	-	-	100
	-	-	19,064
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	-	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SPECIAL SERVICES AT HOME PROGRAMS - DIRECT CONTRACTS - 9261 & 8875
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Special Services At Home Services Rendered	-	793,559	677,753
Ministry Fiscal Funding	111,200	111,200	111,200
	<u>111,200</u>	<u>904,759</u>	<u>788,953</u>
EXPENDITURES			
Salaries and Wages	74,336	72,489	70,900
Employee Benefits	20,405	20,426	18,438
Travel	604	784	300
Professional Development	150	-	98
Occupancy	3,000	3,121	3,000
Professional Fees	300	300	300
Program Supplies	-	216	15
Advertising	-	193	-
Telephone/Internet/Fax	480	688	350
Office Administration and Overhead	11,619	12,469	12,260
Dues, Fees, & Licences	6	95	-
Insurance	300	300	300
Direct Contracts - Children with Developmental Disabilities	-	793,678	678,938
Capital Assets Expensed	-	-	483
Amortization	-	-	99
	<u>111,200</u>	<u>904,759</u>	<u>785,481</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	3,472
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	<u>(142,211)</u>	<u>(145,683)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(142,211)</u>	<u>(142,211)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SPECIAL SERVICES AT HOME C.A.S.
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
User Fees	15,636	-	8,968
Other Income	-	-	-
	<u>15,636</u>	<u>-</u>	<u>8,968</u>
EXPENDITURES			
Office Administration and Overhead	4,386	-	-
Respite Provider Fees	11,250	-	8,353
	<u>15,636</u>	<u>-</u>	<u>8,353</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	615
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>(12,676)</u>	<u>(13,291)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(12,676)</u>	<u>(12,676)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
INTENSIVE EARLY INTERVENTION PROGRAM FOR CHILDREN WITH AUTISM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Hamilton Health Sciences Corporation - Fiscal Funding	613,840	613,840	623,416
EXPENDITURES			
Salaries and Wages	311,869	313,828	353,390
Employee Benefits	91,260	82,023	91,964
Travel	15,000	10,594	7,034
Professional Development	27,500	30,157	773
Occupancy Expenses	35,617	38,877	40,821
Professional Fees	3,300	3,300	3,144
Program Supplies	4,847	22,669	6,173
Purchased Service - Client	34,063	13,114	27,648
Promotion and Publicity	4,000	2,504	3,717
Telephone/Internet	9,000	9,451	6,989
Office Administration and Overhead	70,384	71,199	73,070
Dues, Fees & Licences	1,000	2,490	79
Insurance	2,500	2,500	2,859
Capital Assets Expensed	-	-	1,108
Amortization	-	4,774	17,049
Volunteer Services	3,500	3,500	3,501
	<u>613,840</u>	<u>610,980</u>	<u>639,319</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	2,860	(15,903)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	250,882	266,785
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>253,742</u>	<u>250,882</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - A.S.D. PROGRAM - A596
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	24,800	24,800	24,800
EXPENDITURES			
Salaries and Wages	13,692	15,667	16,960
Employee Benefits	3,868	3,942	2,830
Travel	900	463	302
Professional Development	250	-	-
Occupancy Expenses	400	400	899
Program Supplies	2,023	406	332
Purchase Services - Client	185	-	-
Promotion and Publicity	76	-	39
Telephone/Internet/Fax	-	29	20
Office Administration and Overhead	3,192	3,188	3,219
Dues, Fees & Licences	14	31	-
Insurance	150	150	150
Amorization	-	95	-
Volunteer Services	50	50	50
	24,800	24,421	24,801
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	379	(1)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	10,971	10,972
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	11,350	10,971



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - RESPITE SERVICES - A597
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Fiscal Funding	80,553	80,553	80,553
EXPENDITURES			
Salaries and Wages	19,478	18,490	23,391
Employee Benefits	5,328	5,455	5,735
Occupancy	2,200	2,196	2,199
Professional Fees	400	396	399
Program Supplies	-	19	-
Promotion and Publicity	-	-	39
Telephone/Internet	375	567	148
Office Administration and Overhead	9,465	10,725	9,621
Dues, Fees, & Licences	677	69	-
Insurance	630	636	630
Capital Assets Expensed	-	-	483
Respite Provider Fees	42,000	40,291	37,908
Funds Repayable to Funder	-	1,709	-
	<u>80,553</u>	<u>80,553</u>	<u>80,553</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	4,553	4,553
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>4,553</u>	<u>4,553</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - ABA
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Hamilton Health Sciences Corporation Funding	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees, & Licences	-	-	-
Insurance	-	-	-
Capital Assets Expensed	-	-	-
Respite Providers	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(103,742)	(103,742)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(103,742)	(103,742)



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - FEE FOR SERVICE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Boarding and User fees	250,000	183,426	-
Hamilton Health Sciences Corporation Funding	-	-	227,426
Funds Transferred From Other Budgets	-	11,915	-
	<u>250,000</u>	<u>195,341</u>	<u>227,426</u>
EXPENDITURES			
Salaries and Wages	-	-	9,903
Employee Benefits	-	-	2,061
Travel	2,450	-	1,026
Occupancy Expenses	7,000	6,996	5,830
Professional Development	-	585	-
Professional Fees	1,025	1,025	-
Program Supplies	3,589	-	398
Telephone/Internet	120	120	-
Office Administration and Overhead	27,700	27,696	20,270
Dues, Fees, & Licences	-	-	-
Insurance	500	504	418
Amortization	-	1,048	-
Funds Transf'd To Other Depts	207,091	-	-
Volunteer Services	525	528	-
	<u>250,000</u>	<u>38,502</u>	<u>39,906</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	156,839	187,520
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	187,520	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>344,359</u>	<u>187,520</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - EVIDENCE BASED BEHAVIOUR
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Hamilton Health Sciences Corporation Funding	55,575	50,944	55,575
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	29,234	19,263	27,706
Employee Benefits	7,947	5,230	6,380
Travel	-	571	112
Occupancy Expenses	2,628	2,629	3,075
Professional Fees	228	228	227
Program Supplies	-	13	-
Purchase Services - Client	9,022	7,249	11,621
Promotion and Publicity	-	-	-
Telephone/Internet	100	100	97
Office Administration and Overhead	6,210	6,212	6,157
Dues, Fees, & Licences	-	47	-
Insurance	89	89	84
Amortization	-	758	-
Volunteer Services	117	117	116
	<u> </u>	<u> </u>	<u> </u>
	55,575	42,506	55,575
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	8,438	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	8,438	-
	<u> </u>	<u> </u>	<u> </u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - FAMILY SUPPORT WORKER
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Hamilton Health Sciences Corporation Funding	150,572	142,597	150,572
EXPENDITURES			
Salaries and Wages	90,563	81,424	91,635
Employee Benefits	30,499	21,321	23,288
Travel	-	-	1,012
Professional Development	-	448	-
Occupancy Expenses	7,450	7,450	7,122
Professional Fees	753	753	617
Program Supplies	214	1,447	-
Telephone/Internet	2,108	2,108	555
Office Administration and Overhead	17,269	17,270	16,682
Dues, Fees, & Licences	241	369	-
Insurance	617	617	244
Capital Assets Expensed	-	5,266	4,820
Amortization	-	653	-
Volunteer Services	858	858	316
	<u>150,572</u>	<u>139,984</u>	<u>146,291</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	2,613	4,281
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	4,281	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>6,894</u>	<u>4,281</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - TRANSITIONAL FUNDING
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Hamilton Health Sciences Corporation Funding	-	-	68,734
EXPENDITURES			
Salaries and Wages	-	-	20,685
Employee Benefits	-	-	7,193
Professional Development	-	-	5,117
Occupancy Expenses	-	-	3,251
Professional Fees	-	-	282
Program Supplies	-	-	344
Purchase Services - Client	-	-	23,106
Promotion and Publicity	-	-	822
Telephone/Internet	-	-	63
Office Administration and Overhead	-	-	7,617
Dues, Fees, & Licences	-	-	-
Insurance	-	-	110
Volunteer Services	-	-	144
	-	-	68,734
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	-	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - CAREGIVER MEDIATED EXPENSE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Hamilton Health Sciences Corporation Funding	130,534	107,968	151,530
EXPENDITURES			
Salaries and Wages	46,285	46,012	58,320
Employee Benefits	13,795	13,315	15,319
Travel	5,400	379	2,472
Professional Development	3,000	3,000	-
Occupancy Expenses	7,000	7,000	7,167
Professional Fees	1,600	1,600	2,600
Program Supplies	5,701	1,507	3,100
Purchase Services - Client	28,300	12,694	23,393
Promotion and Publicity	-	-	474
Telephone/Internet	3,900	3,900	477
Office Administration and Overhead	14,914	15,440	17,983
Dues, Fees, & Licences	-	112	-
Insurance	276	276	162
Capital Assets Expensed	-	-	1,397
Amortization	-	2,570	-
Volunteer Services	363	363	318
	<u>130,534</u>	<u>108,168</u>	<u>133,182</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(200)	18,348
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	18,348	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>18,148</u>	<u>18,348</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - ENTRY TO SCHOOL
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Hamilton Health Sciences Corporation Funding	314,470	260,809	67,991
EXPENDITURES			
Salaries and Wages	181,320	152,008	24,963
Employee Benefits	44,478	30,930	2,854
Travel	9,000	6,606	146
Professional Development	1,000	1,098	-
Occupancy Expenses	6,000	6,540	1,077
Professional Fees	1,350	1,350	305
Program Supplies	3,559	2,321	4,321
Purchase Services - Client	28,300	16,337	10,620
Promotion and Publicity	-	7	-
Telephone/Internet	1,800	1,800	750
Office Administration and Overhead	35,521	35,710	10,264
Dues, Fees, & Licences	-	269	-
Insurance	1,350	1,350	129
Amortization	-	2,834	-
Volunteer Services	792	792	169
	<u>314,470</u>	<u>259,952</u>	<u>55,598</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	857	12,393
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	<u>12,393</u>	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>13,250</u>	<u>12,393</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 AUTISM - WORKFORCE CAPACITY FUNDING
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annualized	190,327	190,327	-
Hamilton Health Sciences Corporation Funding	-	-	9,669
	<u>190,327</u>	<u>190,327</u>	<u>9,669</u>
EXPENDITURES			
Salaries and Wages	85,723	91,252	6,821
Employee Benefits	23,967	18,280	341
Travel	5,866	6,025	1,411
Professional Development	4,547	4,547	129
Purchase Services - Client	42,494	42,494	-
Office Administration and Overhead	19,033	19,032	967
Dues, Fees, & Licences	-	1,180	-
Capital Assets Expensed	8,697	7,517	-
	<u>190,327</u>	<u>190,327</u>	<u>9,669</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>-</u>	<u>-</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
BRIEF SERVICES - A348
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	98,567	98,567	98,567
EXPENDITURES			
Salaries and Wages	62,819	55,013	29,706
Employee Benefits	15,505	14,024	7,472
Fee for Service	-	12,473	-
Travel	1,011	-	4
Professional Development	1,019	-	-
Occupancy Expenses	4,196	4,196	6,156
Professional Fees	329	329	330
Program Supplies	-	89	-
Telephone/Internet	286	370	312
Office Administration and Overhead	11,909	10,275	11,957
Dues, Fees & Licences	254	559	130
Insurance	998	998	998
Amortization	-	-	69
Volunteer Services	241	241	241
	<u>98,567</u>	<u>98,567</u>	<u>57,375</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	41,192
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	39,473	(1,719)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>39,473</u>	<u>39,473</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
COUNSELLING & THERAPY SERVICES - A349
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	988,676	988,676	988,670
Other Income	-	-	50
	<u>988,676</u>	<u>988,676</u>	<u>988,720</u>
EXPENDITURES			
Salaries and Wages	652,463	622,371	637,429
Fee for Service/Subcontract	-	1,588	15,734
Employee Benefits	155,701	160,366	141,499
Travel	6,000	19,005	9,795
Professional Development	1,047	(3,223)	5,003
Occupancy Expenses	33,289	54,693	39,414
Professional Fees	1,246	1,246	1,248
Program Supplies	4,000	9,272	7,240
Purchased Services - Client	2,031	-	90
Promotion and Publicity	4,227	3,741	3,719
Telephone/Internet	2,661	3,253	6,472
Office Administration and Overhead	110,252	105,594	105,970
Dues, Fees & Licences	3,818	5,233	4,507
Insurance	2,515	2,515	2,515
Capital Assets Expensed	6,819	-	-
Amortization	-	10,822	5,352
Volunteer Services	2,607	2,607	2,607
	<u>988,676</u>	<u>999,083</u>	<u>988,594</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(10,407)	126
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(7,283)	(7,409)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(17,690)</u>	<u>(7,283)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CRISIS SERVICES - A350
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	219,283	219,283	219,283
EXPENDITURES			
Salaries and Wages	142,826	134,001	117,441
Employee Benefits	35,362	30,231	25,129
Travel	2,990	724	975
Professional Development	1,187	1,004	410
Occupancy Expenses	7,079	12,339	5,006
Professional Fees	787	787	787
Program Supplies	1,000	1,038	1,658
Purchased Services - Client	2,000	1,772	2,000
Promotion and Publicity	-	73	3,170
Telephone/Internet	1,135	3,274	2,467
Office Administration and Overhead	23,450	31,450	23,927
Dues, Fees & Licences	121	1,244	290
Insurance	1,092	1,092	1,092
Amortization	-	11,067	1,180
Volunteer Services	254	254	254
	<u>219,283</u>	<u>230,350</u>	<u>185,786</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(11,067)	33,497
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	35,769	2,272
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>24,702</u>	<u>35,769</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
FAMILY/CAREGIVER SKILL - A351
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	275,626	275,626	275,631
EXPENDITURES			
Salaries and Wages	171,201	162,587	190,264
Employee Benefits	44,222	40,637	41,323
Travel	2,250	7,938	3,649
Professional Development	-	621	275
Occupancy Expenses	5,325	5,325	5,325
Professional Fees	7,954	7,954	642
Program Supplies	-	328	204
Purchased Services - Client	11,000	1,720	-
Promotion and Publicity	471	190	68
Telephone/Internet	381	530	267
Office Administration and Overhead	31,082	32,820	31,633
Dues, Fees & Licences	105	1,536	346
Insurance	1,186	1,186	1,186
Amortization	-	2,672	802
Volunteer Services	449	449	449
	<u>275,626</u>	<u>266,493</u>	<u>276,433</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	9,133	(802)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(71,261)	(70,459)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(62,128)</u>	<u>(71,261)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ACCESS INTAKE - A352
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	266,623	266,623	266,623
Boarding & User Fees	4,000	-	-
	<u>270,623</u>	<u>266,623</u>	<u>266,623</u>
EXPENDITURES			
Salaries and Wages	175,592	171,622	179,627
Employee Benefits	45,525	47,511	43,130
Travel	312	11	-
Professional Development	2,398	-	-
Occupancy Expenses	10,214	10,214	10,168
Professional Fees	529	529	530
Program Supplies	346	188	-
Promotion and Publicity	100	16	-
Telephone/Internet	910	636	261
Office Administration and Overhead	32,595	32,108	30,882
Dues, Fees & Licences	658	2,345	581
Insurance	786	786	786
Amortization	-	-	503
Volunteer Services	658	657	658
	<u>270,623</u>	<u>266,623</u>	<u>267,126</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	(503)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(4,949)	(4,446)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(4,949)</u>	<u>(4,949)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 INTENSIVE SERVICES - A353
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	<u>283,372</u>	<u>283,372</u>	<u>283,374</u>
EXPENDITURES			
Salaries and Wages	183,223	162,092	182,429
Fee For Service	-	-	320
Employee Benefits	47,812	43,688	43,845
Travel	5,271	13,557	3,598
Professional Development	3,060	2,259	550
Occupancy Expenses	8,440	9,607	14,741
Professional Fees	870	870	870
Program Supplies	653	2,229	262
Purchase Services	-	-	263
Promotion and Publicity	164	1,970	25
Telephone/Internet	191	564	1,442
Office Administration and Overhead	32,003	22,591	33,093
Dues, Fees & Licences	124	1,608	375
Insurance	1,092	1,092	1,092
Amortization	-	6,436	3,131
Volunteer Services	469	469	469
	<u>283,372</u>	<u>269,032</u>	<u>286,505</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	14,340	(3,131)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	<u>2,314</u>	<u>5,445</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>16,654</u>	<u>2,314</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 UNION HOUSE RESIDENCE - OPERATIONS - A555
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	213,455	213,455	213,455
Ministry Fiscal Funding	-	40,761	22,344
Food, Board & Lodging Fees	28,782	26,592	22,402
Other Income	30,400	59	25,668
Funds Transferred From Other Programs	74,100	51,856	-
Federal Govt. Revenue - CEWS	18,000	5,287	62,080
Specialized Program Revenues	-	-	6,460
	<u>364,737</u>	<u>338,010</u>	<u>352,409</u>
EXPENDITURES			
Salaries and Wages	250,735	287,323	283,744
Employee Benefits	70,679	63,521	57,699
Travel	1,000	441	526
Professional Development	1,117	1,785	654
Occupancy Expenses	-	78	25
Professional Fees	300	300	300
Program Supplies	4,680	484	815
Purchase Services	-	-	(1,000)
Food	12,000	10,139	10,136
Promotion and Publicity	100	332	100
Telephone/Internet	-	408	-
Office Administration and Overhead	23,215	13,908	24,098
Dues, Fees & Licences	-	182	-
Insurance	400	394	400
Receivables Write-offs	-	-	470
Amortization	-	183	-
Volunteer Services	511	511	510
	<u>364,737</u>	<u>379,989</u>	<u>378,477</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(41,979)	(26,068)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(139,770)	(113,702)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(181,749)</u>	<u>(139,770)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SERVICE COORDINATION - A354
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	173,465	173,465	173,465
EXPENDITURES			
Salaries and Wages	112,826	110,158	115,066
Employee Benefits	28,279	27,034	27,568
Travel	947	1,682	1,172
Professional Development	392	-	222
Occupancy Expenses	6,525	6,525	6,528
Professional Fees	1,475	1,474	1,478
Program Supplies	274	111	32
Promotion and Publicity	100	17	-
Telephone/Internet	757	880	378
Office Administration and Overhead	19,997	23,065	19,146
Dues, Fees & Licences	299	925	279
Insurance	1,241	1,241	1,242
Amortization	-	-	209
Volunteer Services	353	353	354
	<u>173,465</u>	<u>173,465</u>	<u>173,674</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	(209)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	3,288	3,497
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>3,288</u>	<u>3,288</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SPECIAL CONSULTING AND ACCESS - A355
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	12,902	12,902	12,902
EXPENDITURES			
Salaries and Wages	6,762	6,861	8,006
Employee Benefits	1,590	2,298	1,666
Travel	-	46	-
Professional Development	1,071	-	-
Occupancy Expenses	1,402	1,402	1,404
Professional Fees	26	26	26
Program Supplies	76	3	-
Telephone/Internet	150	198	115
Office Administration and Overhead	1,642	1,659	1,573
Dues, Fees & Licences	88	314	17
Insurance	42	42	42
Amortization	-	-	10
Volunteer Services	53	53	53
	12,902	12,902	12,912
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	(10)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(425)	(415)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(425)	(425)



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 TARGETED PREVENTION - A356
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	20,828	20,828	20,828
EXPENDITURES			
Salaries and Wages	15,007	14,736	15,362
Employee Benefits	3,529	3,565	2,830
Travel	-	150	-
Occupancy Expenses	-	-	203
Professional Fees	32	32	32
Program Supplies	-	5	62
Promotion and Publicity	-	-	83
Office Administration and Overhead	2,155	2,121	2,122
Dues, Fees, & Licences	4	118	28
Insurance	89	89	89
Volunteer Services	12	12	12
	<u>20,828</u>	<u>20,828</u>	<u>20,823</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	5
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	1,760	1,755
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>1,760</u>	<u>1,760</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
YOUTH JUSTICE COMMITTEE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Fiscal Funding	<u>33,325</u>	<u>33,325</u>	<u>33,325</u>
EXPENDITURES			
Salaries and Wages	18,924	19,762	20,483
Employee Benefits	4,733	4,417	4,528
Travel	500	39	-
Professional Development	500	-	35
Occupancy Expenses	1,200	1,200	1,200
Professional Fees	500	500	500
Program Supplies	200	321	36
Promotion and Publicity	50	18	-
Telephone/Internet	680	594	470
Office Administration and Overhead	4,538	3,499	4,573
Dues, Fees & Licences	-	125	-
Insurance	600	600	600
Amorization	-	270	-
Volunteer Services	900	900	900
	<u>33,325</u>	<u>32,245</u>	<u>33,325</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	1,080	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>(13,541)</u>	<u>(13,541)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>(12,461)</u></u>	<u><u>(13,541)</u></u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
STUDENT NUTRITION PROGRAM - MINISTRY FUNDED - A513
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
MCCSS - SNP Carry Forward	-	-	447,949
Ministry Annual Funding	2,730,500	2,730,500	2,730,500
Ministry Fiscal Funding	-	-	1,015,230
Funds Trnsf'd From Other Budg's	18,749	18,462	-
	<u>2,749,249</u>	<u>2,748,962</u>	<u>4,193,679</u>
EXPENDITURES			
Salaries and Wages	160,071	153,778	165,896
Employee Benefits	36,482	33,521	35,615
Travel	1,000	99	21
Professional Development	500	1,297	-
Occupancy Expenses	1,800	1,800	1,800
Professional Fees	900	1,059	985
Program Supplies	253	239	531
Food	-	60,562	-
Community Initiatives	2,450,262	2,398,176	3,889,177
Promotion and Publicity	250	323	-
Telephone/Internet	582	1,360	492
Office Administration and Overhead	95,261	94,784	95,137
Dues, Fees & Licences	158	234	-
Insurance	1,200	1,200	1,200
Capital Assets Expensed	-	-	2,295
Volunteer Services	530	530	530
	<u>2,749,249</u>	<u>2,748,962</u>	<u>4,193,679</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(23,108)	(23,108)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(23,108)</u>	<u>(23,108)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 STUDENT NUTRITION PROGRAM - PARTNER FUNDED
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Funds From Other Funders	-	8,924	119,303
EXPENDITURES			
Travel	-	55	-
Program Supplies	-	45	-
Amortization	-	-	984
Funds Transferred to Other Programs	18,479	18,462	-
	<u>18,479</u>	<u>18,562</u>	<u>984</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(18,479)	(9,638)	118,319
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	149,338	31,019
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(18,479)</u>	<u>139,700</u>	<u>149,338</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 YOUTH SUICIDE PREVENTION PROGRAM - A513
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
EXPENDITURES			
Audit/Legal/Other Prof. Fees	-	-	-
Promotion and Publicity	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
NET SURPLUS REALLOCATED TO ANOTHER PROGRAM	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	-	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
PARTNER ASSAULT RESPONSE PROGRAM - CAYUGA
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	118,955	118,955	118,955
Ministry Fiscal	18,725	18,725	-
Specialized Program Revenues	14,690	12,340	-
User Fees	-	-	11,295
	<u>152,370</u>	<u>150,020</u>	<u>130,250</u>
EXPENDITURES			
Salaries and Wages	85,282	85,240	82,704
Employee Benefits	21,055	21,047	18,854
Travel	991	52	409
Professional Development	942	-	-
Occupancy Expenses	11,985	14,685	13,220
Professional Fees	800	800	800
Program Supplies	2,590	314	92
Promotion and Publicity	990	36	252
Purchase Services / Client	-	630	685
Telephone/Internet	918	703	559
Office Administration and Overhead	25,451	20,884	11,697
Dues, Fees & Licences	591	544	200
Accounts Receivable Write-Offs	-	-	-
Insurance	600	600	600
Amortization	-	862	-
Volunteer Services	175	175	178
	<u>152,370</u>	<u>146,572</u>	<u>130,250</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	3,448	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(4,729)	(4,729)
NET SURPLUS REALLOCATED FROM ANOTHER PROGRAM	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(1,281)</u>	<u>(4,729)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 PARTNER ASSAULT RESPONSE PROGRAM - SIMCOE
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
User Fees	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Insurance	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
NET SURPLUS REALLOCATED TO ANOTHER PROGRAM	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>-</u>	<u>-</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 ENHANCED RESPITE SERVICES - MEDICALLY FRAGILE CHILDREN CONTRACTS - A509
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Funding	-	23,157	17,500
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Caregiver/Respite Provider Fees	-	23,157	17,500
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(14,283)	(14,283)
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(14,283)	(14,283)
	<u> </u>	<u> </u>	<u> </u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
YOUTH JUSTICE SERVICES - CHILDREN'S MENTAL HEALTH INITIATIVE - A852
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Purchase Services - Client	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Dues, Fees, & Licenses	-	-	-
Office Administration and Overhead	-	-	-
Insurance	-	-	-
Capital Assets Expensed	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
Funds Repayable to Funder	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	1,906	1,906
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	1,906	1,906



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 COURT MENTAL HEALTH WORKER - A854
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	61,540	61,540	61,540
EXPENDITURES			
Salaries and Wages	39,514	40,986	41,096
Employee Benefits	10,598	9,945	10,604
Travel	1,300	812	-
Professional Development	200	-	-
Occupancy Expenses	1,500	1,500	1,500
Professional Fees	300	300	300
Program Supplies	127	61	50
Purchase Services - Client	-	-	25
Promotion and Publicity	-	73	156
Telephone/Internet	275	189	295
Office Administration and Overhead	7,299	6,771	7,114
Dues, Fees & Licences	27	53	-
Insurance	300	300	300
Amortization	-	90	-
Volunteer Services	100	100	100
	<u>61,540</u>	<u>61,180</u>	<u>61,540</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	360	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	<u>2,000</u>	<u>2,000</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u><u>2,360</u></u>	<u><u>2,000</u></u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
COMMUNITY CAPACITY BUILDING - A771
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	62,835	62,835	62,835
EXPENDITURES			
Salaries and Wages	24,845	28,906	30,884
Employee Benefits	6,725	7,688	8,717
Fee-For-Service	-	6,520	10,550
Travel	200	379	302
Professional Development	100	-	-
Occupancy Expenses	3,000	6,461	3,847
Professional Fees	200	200	200
Program Supplies	196	86	12
Purchased Services - Client	20,000	4,560	-
Advertising/Promo/Publicity	-	-	129
Telephone/Internet	185	734	412
Office Administration and Overhead	6,835	6,836	7,147
Dues, Fees & Licences	138	54	224
Insurance	300	300	300
Funds Transf'd To Other Depts	111	111	111
	<u>62,835</u>	<u>62,835</u>	<u>62,835</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(1,036)	(1,036)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(1,036)</u>	<u>(1,036)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EARLY ON (ONTARIO EARLY YEARS CENTRES)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
Rental Income	-	-	-
Funds From Other Funders	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Food	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees & Licences	-	-	-
Insurance	-	-	-
Capital Assets Expensed	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
Mobile Unit	-	-	-
Funds Repayable to Funder	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
NET SURPLUS (DEFICIT) REALLOCATED TO ANOTHER PROGRAM	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>-</u>	<u>-</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EARLY ON UNIVERSAL (ONTARIO EARLY YEARS CENTRES)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
County Funding	782,960	766,133	704,024
Rental Revenue	-	4,679	5,676
Federal Government CEWS	-	-	35,031
Other Income	8,004	-	-
	<u>790,964</u>	<u>770,812</u>	<u>744,731</u>
EXPENDITURES			
Salaries and Wages	440,322	446,807	406,869
Fee For Service/Sub-Contract	25,000	-	-
Employee Benefits	106,678	98,723	95,445
Travel	6,125	8,974	3,623
Professional Development	2,690	3,475	5,451
Occupancy Expenses	111,359	100,411	84,230
Professional Fees	1,897	1,982	2,402
Program Supplies	5,930	8,831	6,566
Food	3,375	995	(393)
Community Initiatives	-	18,750	25,000
Advertising and Promotion	750	688	565
Telephone/Internet	9,096	9,875	11,117
Office Administration and Overhead	83,406	85,124	82,322
Dues, Fees & Licences	400	909	130
Insurance	4,542	4,542	4,542
Capital Assets Expensed	5,000	-	-
Amortization	-	15,044	10,769
Mobile Unit	1,500	1,941	1,185
	<u>808,070</u>	<u>807,071</u>	<u>739,823</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(17,106)	(36,259)	4,908
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	102,773	97,865
NET SURPLUS (DEFICIT) REALLOCATED FROM OTHER PROGRAMS	-	-	-
	<u>(17,106)</u>	<u>66,514</u>	<u>102,773</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(17,106)</u>	<u>66,514</u>	<u>102,773</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EARLY ON OUTREACH (ONTARIO EARLY YEARS CENTRES)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
County Funding	51,885	63,068	20,833
Federal Govt. Revenue CEWS	-	-	1,414
Other Income	1,647	-	-
	<u>53,532</u>	<u>63,068</u>	<u>22,247</u>
EXPENDITURES			
Salaries and Wages	28,626	27,483	26,900
Fee For Service/ Sub-Contract	4,613	-	-
Employee Benefits	10,343	10,089	8,758
Travel	600	1,227	471
Professional Development	219	80	687
Occupancy Expenses	929	635	225
Professional Fees	-	-	(40)
Program Supplies	900	725	2,322
Food	700	63	-
Community Initiatives	1,538	6,497	6,150
Advertising and Promotion	125	-	-
Telephone/Internet	1,123	623	1,698
Office Administration and Overhead	5,577	5,398	5,964
Dues, Fees & Licences	-	32	-
Insurance	59	59	59
	<u>55,352</u>	<u>52,911</u>	<u>53,194</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(1,820)	10,157	(30,947)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(37,886)	(6,939)
NET SURPLUS (DEFICIT) REALLOCATED FROM OTHER PROGRAMS	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(1,820)</u>	<u>(27,729)</u>	<u>(37,886)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EARLY ON (ONTARIO EARLY YEARS CENTRE) - HOUGHTON
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
County Funding	-	103,517	50,721
	<u> </u>	<u> </u>	<u> </u>
	-	103,517	50,721
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Professional Development	-	-	2,618
Occupancy Expenses	-	7,341	146
Program Supplies	-	59,456	46,336
Office Administration and Overhead	-	-	201
Capital Assets Expensed	-	-	2,650
	<u> </u>	<u> </u>	<u> </u>
	-	66,797	51,951
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	36,720	(1,230)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
NET DEFICIT REALLOCATED TO OTHER PROGRAMS	-	-	1,230
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> </u>	<u> </u>	<u> </u>
	-	36,720	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 EARLY LITERACY SPECIALIST - A463
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Food	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees & Licences	-	-	-
Capital Assets Expensed	-	-	-
Insurance	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
NET SURPLUS REALLOCATED TO OTHER PROGRAMS	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	-	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 EARLY LITERACY SPECIALIST - BEST START ENHANCED
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
County Funding	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Program Supplies	-	-	-
Professional fees	-	-	-
Food	-	-	-
Advertising/Promo/Publicity	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees & Licences	-	-	-
Insurance	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(6,367)	(6,367)
NET SURPLUS (DEFICIT) REALLOCATED FROM OTHER PROGRAMS	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(6,367)	(6,367)



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 EARLY LITERACY SPECIALIST - BEST START ENHANCED (2)
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Registration/Seminar Fees	-	-	-
EXPENDITURES	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	6,578	6,578
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	6,578	6,578



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CONTACT - CHILDREN'S SERVICES - A511
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	94,118	94,118	60,000
Ministry Fiscal Funding	-	-	34,118
Other Income (interest, donations, etc)	5,000	5,000	-
Funds Transferred From Other Budgets	5,000	5,000	-
	<u>104,118</u>	<u>104,118</u>	<u>94,118</u>
EXPENDITURES			
Salaries and Wages	71,127	74,200	60,930
Employee Benefits	17,853	13,563	17,311
Travel	377	197	11
Professional Development	297	354	462
Occupancy Expenses	2,657	2,675	2,655
Professional Fees	205	205	204
Program Supplies	-	412	269
Purchased Services - Client	-	40	-
Promotion and Publicity	100	157	610
Telephone/Internet	393	577	414
Office Administration and Overhead	10,604	10,798	10,785
Dues, Fees & Licences	35	80	-
Insurance	293	293	291
Amorization	-	78	-
Volunteer Services	177	177	177
	<u>104,118</u>	<u>103,806</u>	<u>94,119</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	312	(1)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(3,889)	(3,888)
NET SURPLUS REALLOCATED TO OTHER PROGRAMS	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(3,577)</u>	<u>(3,889)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 REACH PRIORITIZATION PROJECT
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	50,000	50,000	50,000
EXPENDITURES			
Salaries and Wages	34,936	35,036	29,737
Employee Benefits	9,676	9,546	13,709
Program Supplies	-	12	251
Office Administration and Overhead	5,359	5,363	6,303
Dues, Fees & Licences	29	43	-
	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	4	4
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>4</u>	<u>4</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 COMPLEX SPECIAL NEEDS (CMS)
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
User Fees	-	301,112	296,118
EXPENDITURES			
Fee for Service / Subcontract	-	-	24,496
Purchase Services - Client	-	295,564	260,700
	-	295,564	285,196
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	5,548	10,922
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	27,440	16,518
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	32,988	27,440



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 COMPLEX SPECIAL NEEDS (CE)
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Fiscal Funding	20,000	20,000	20,000
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	14,185	14,096	13,304
Employee Benefits	3,644	3,662	3,319
Occupancy Expenses	-	-	600
Professional Fees	46	46	48
Program Supplies	-	5	-
Telephone/Internet/Fax	-	49	45
Office Administration and Overhead	2,059	2,057	2,578
Dues, Fees & Licences	-	19	-
Insurance	66	66	66
Volunteer Services	-	-	40
	<u> </u>	<u> </u>	<u> </u>
	20,000	20,000	20,000
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u> </u>	<u> </u>	<u> </u>
	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> </u>	<u> </u>	<u> </u>
	-	-	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 COMPLEX SPECIAL NEEDS (HHS)
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
User Fees	30,000	30,000	30,000
EXPENDITURES			
Salaries and Wages	23,607	23,822	23,578
Employee Benefits	6,198	6,178	5,981
Professional Development	195	-	-
Office Administration and Overhead	-	-	441
	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	3,576	3,576
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>3,576</u>	<u>3,576</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
FETAL ALCOHOL SPECTRUM DISORDER (FASD)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	90,000	90,000	90,000
EXPENDITURES			
Salaries and Wages	58,158	56,426	58,342
Employee Benefits	15,895	14,410	14,332
Travel	2,404	5,376	782
Professional Development	400	255	193
Occupancy Expenses	1,860	1,880	1,860
Program Supplies	500	136	921
Professional Fees	144	144	144
Advertising/Promo/Publicity	100	91	1,069
Telephone/Internet/Fax	476	498	352
Office Administration and Overhead	9,678	9,928	10,750
Dues, Fees, & Licences	55	77	-
Insurance	205	205	204
Amortization	-	5,240	5,253
Volunteer Services	125	125	126
	90,000	94,791	94,328
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(4,791)	(4,328)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	7,777	12,105
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	2,986	7,777



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 UNION HOUSE REPL RES FUND
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Other Income	-	2,125	-
	-	2,125	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Program Supplies	-	-	-
Professional Fees	-	-	-
Advertising/Promo/Publicity	-	-	-
Telephone/Internet/Fax	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees, & Licences	-	-	-
Insurance	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	2,125	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	2,125	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 FAIR WORKPLACES, BETTER JOBS ACT
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
EXPENDITURES			
Funds Repayable to Funder	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	-	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
DARE TO DREAM GRANT
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Other Income	-	-	-
EXPENDITURES			
Promotion and Publicity	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(500)	(500)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(500)	(500)



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ADULT COUNSELLING - UNITED WAY
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
United Way	10,000	10,000	14,000
Rental Revenue	1,320	-	-
	<u>11,320</u>	<u>10,000</u>	<u>14,000</u>
 EXPENDITURES			
Salaries and Wages	8,337	5,689	5,705
Employee Benefits	962	955	1,509
Fee For Service	-	1,660	4,790
Professional Development	82	-	-
Occupancy Expenses	1,000	1,000	1,000
Professional Fees	-	-	-
Program Supplies	-	78	-
Promotion and Publicity	321	-	-
Telephone/Internet	-	-	207
Office Administration and Overhead	270	270	547
Dues, Fees & Licences	106	106	-
Insurance	210	210	210
Volunteer Services	32	32	32
	<u>11,320</u>	<u>10,000</u>	<u>14,000</u>
 EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(7,675)	(7,675)
 ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(7,675)</u>	<u>(7,675)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
VOLUNTEER SERVICES PROGRAM - UNITED WAY
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
United Way	10,000	10,000	12,500
Other Income	1,087	1,087	-
Funds from REACH and Other Programs	21,891	19,275	16,828
	<u>32,978</u>	<u>30,362</u>	<u>29,328</u>
EXPENDITURES			
Salaries and Wages	21,122	18,877	16,678
Employee Benefits	3,821	4,730	4,336
Travel	500	128	69
Professional Development	100	-	-
Occupancy	2,500	2,500	2,500
Professional Fees	120	120	120
Program Supplies	500	424	223
Advertising and Promotion	132	-	98
Telephone/Internet	110	110	291
Office Administration and Overhead	3,688	3,698	4,603
Dues, Fees & Licences	385	25	25
Insurance	-	-	385
	<u>32,978</u>	<u>30,612</u>	<u>29,328</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(250)	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>24,408</u>	<u>24,408</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>24,158</u></u>	<u><u>24,408</u></u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 STUDENT NUTRITION PROGRAM - FIRSTONTARIO CREDIT UNION
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
FirstOntario Credit Union	-	-	20,000
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Program supplies	-	-	-
Telephone/Internet/Fax	-	-	-
Community Initiatives	-	-	-
Office Administration and Overhead	-	-	-
Funds Transf'd To Other Dept's	-	-	-
	<u> </u>	<u> </u>	<u> </u>
	-	-	-
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	20,000
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	59,011	39,011
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> </u>	<u>59,011</u>	<u>59,011</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 STUDENT NUTRITION PROGRAM - COMMUNITY
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Donations/Memberships	-	-	462
Funds From Other Funders	-	209,569	1,189,388
	<u>-</u>	<u>209,569</u>	<u>1,189,850</u>
EXPENDITURES			
Program supplies	-	-	-
Promotion and Publicity	-	-	-
Food	-	58	-
Community Initiatives	-	208,652	1,063,967
Office Administration and Overhead	-	-	-
Funds Transferred To Other Programs	-	-	-
	<u>-</u>	<u>208,710</u>	<u>1,063,967</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	859	125,883
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	144,064	18,181
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>144,923</u>	<u>144,064</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 SUICIDE INTERVENTION TRAINING
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Registration/Seminar Fees	-	-	-
EXPENDITURES			
Travel	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Audit/Legal/Other Prof. Fees	-	-	-
Program Supplies	-	-	-
Fee For Service	-	-	-
Telephone/Internet	-	-	-
Promotion and Publicity	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(5,358)	(5,358)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(5,358)	(5,358)



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 SUICIDE PREVENTION NETWORK - TRILLIUM
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE	-	-	-
EXPENDITURES	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
NET SURPLUS (DEFICIT) REALLOCATED TO ANOTHER PROGRAM	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	-	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 BEST START ADVISORY COMMITTEE
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
County Funding	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Benefits	-	-	-
Travel	-	-	-
Program Supplies	-	-	-
Telephone/Internet/Fax	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(3,751)	(3,751)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(3,751)	(3,751)



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 NEIGHBOURHOOD NETWORK PROGRAM
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>19,500</u>	<u>19,500</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>19,500</u>	<u>19,500</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 EARLY CHILDHOOD EDUCATORS APPRECIATION EVENT
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
NET SURPLUS (DEFICIT) REALLOCATED TO ANOTHER PROGRAM	<u>-</u>	<u>-</u>	<u>-</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SPECIAL COUNTY PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>2,524</u>	<u>2,524</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>2,524</u>	<u>2,524</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
COMMUNITY ACTION PROGRAM FOR CHILDREN (C.A.P.C.)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Health Canada Annual Funding	348,200	325,979	348,200
Other Income	-	16,950	-
	<u>348,200</u>	<u>342,929</u>	<u>348,200</u>
EXPENDITURES			
Salaries and Wages	257,609	218,970	213,307
Employee Benefits	47,851	53,273	52,776
Travel	3,500	1,816	336
Professional Development	150	1,064	1,312
Occupancy Expenses	16,246	16,665	16,166
Professional Fees	3,000	3,382	3,085
Program Supplies	667	998	7,925
Promotion and Publicity	250	1,377	1,887
Telephone/Internet	6,539	6,123	7,075
Office Administration and Overhead	8,588	8,536	10,518
Dues, Fees & Licences	-	600	550
Insurance	3,800	3,800	3,800
Capital Assets Expensed	-	745	-
Amortization	-	768	103
Funds tranf'd to other dept	-	500	-
	<u>348,200</u>	<u>318,617</u>	<u>318,840</u>
EXCESSS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	24,312	29,360
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	103,916	74,556
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>128,228</u>	<u>103,916</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SCHOOL'S COOL PROGRAM (C.A.P.C.)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	1,643
Employee Benefits	-	-	492
Travel	-	-	-
Professional Development	-	-	-
Program Supplies	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Dues, Fees & Licences	-	-	-
	-	-	2,135
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	(2,135)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(8,087)	(5,952)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(8,087)	(8,087)



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CANADA PRENATAL NUTRITION PROGRAM (C.A.P.C.)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Health Canada Annual Funding	83,540	83,540	83,540
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	55,454	56,387	53,205
Employee Benefits	9,690	15,449	13,650
Fee For Service	750	150	125
Travel	3,572	735	292
Professional Development	150	51	129
Occupancy Expenses	3,249	3,249	3,136
Professional Fees	500	500	500
Program Supplies	-	426	386
Food Vouchers/Community Needs	7,325	5,460	6,180
Advertising and Promotion	100	114	500
Telephone/Internet	1,510	1,475	1,510
Office Administration and Overhead	1,240	799	1,614
	<u> </u>	<u> </u>	<u> </u>
	83,540	84,795	81,227
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(1,255)	2,313
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u> </u>	<u> </u>	<u> </u>
	-	9,424	7,111
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> </u>	<u> </u>	<u> </u>
	-	8,169	9,424
	<u> </u>	<u> </u>	<u> </u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILDREN'S NUTRITION NETWORK (C.A.P.C.)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Other Income	-	1,693	1,957
Donations/Memberships	-	46,373	32,633
Funds From Other Funders	-	289,190	49,524
Funds Trnsf'd From Other Budg'	-	-	357,769
	<u>-</u>	<u>337,256</u>	<u>441,883</u>
EXPENDITURES			
Salaries and Wages	-	75,207	75,276
Employee Benefits	-	24,976	24,046
Travel	-	957	840
Professional Development	-	31	-
Occupancy Expenses	-	142	-
Program supplies	-	121	236
Advertising and Promotion	-	-	104
Telephone/Internet	-	-	25
Food Vouchers/Community Needs	-	426,863	337,561
Capital Assets Expensed	-	935	2,295
Office Administration and Overhead	-	866	814
Amortization	-	359	-
	<u>-</u>	<u>530,457</u>	<u>441,197</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(193,201)	686
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(61,026)	(61,712)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(254,227)</u>	<u>(61,026)</u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
DUNNVILLE SPECIAL NEEDS CHILDREN'S COMMITTEE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Transferred to Another Program	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>(170)</u>	<u>(170)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>(170)</u></u>	<u><u>(170)</u></u>



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ONTARIO AUTISM PROGRAM - URGENT RESPONSE SERVICES
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Specialized Program Revenues	-	8,790	-
EXPENDITURES			
Salaries and Wages	-	3,359	-
Employee Benefits	-	725	-
Travel	-	983	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Purchase Services - Client	-	4,048	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees, & Licences	-	-	-
Insurance	-	-	-
Capital Assets Expensed	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
	-	9,115	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(325)	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(325)	-



**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
MMHAC-MOBILE CLINIC
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2023**

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUE			
Funds Transferred From Other Programs	-	-	-
Rental Revenue	-	-	-
Interest and donations	-	-	-
Funds from Other Funders	-	61,207	-
Other Income	-	-	165
	<u>-</u>	<u>61,207</u>	<u>165</u>
EXPENDITURES			
Salaries and Wages	-	39,825	114
Employee Benefits	-	10,123	30
Travel	-	1,821	-
Professional Development	-	94	-
Promotion and Publicity	-	72	-
Office Administration and Overhead	-	-	449
Amortization	-	380	-
	<u>-</u>	<u>52,315</u>	<u>593</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	<u>-</u>	<u>8,892</u>	<u>(428)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u>-</u>	<u>(428)</u>	<u>-</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>8,464</u></u>	<u><u>(428)</u></u>

