

HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

(O/A HALDIMAND-NORFOLK R.E.A.C.H.)

FINANCIAL STATEMENTS

MARCH 31, 2024

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
INDEX TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2024**

Page	1	Auditor's Report
Page	3	Statement of Financial Position
Page	4	Statement of Changes in Fund Balances
Page	5	Combined Statement of Operations
Page	6	Statement of Cash Flows
Page	7	Notes to Financial Statements

**STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR PROGRAMS MANAGED BY THE ORGANIZATION**

Page	13	Central Administration
Page	14	Moving on Mental Health
Page	15	Excellence for Child & Youth
Page	16	Special Needs Strategy
Page	17	John Street Simcoe - Building
Page	18	CYMH Covid 19 Emergency Funding
Page	19	MMHAC - Mobile Clinic
Page	20	Ramsey Dunville Building
Page	21	Infant Development
Page	22	Child Behaviour Management
Page	23	Children's Assessment/Counselling
Page	24	Children's Mental Health - Crisis Stabilization
Page	25	Children's Mental Health - Tele-Psychiatry
Page	26	Adult Out-Of-Home Respite Supports
Page	27	Passports to Community Living
Page	28	Children Out-Of-Home Respite Supports
Page	29	Community Out-Of-Home Respite Supports (Bramble Adult)
Page	30	Community Out-Of-Home Respite Supports (Bramble)
Page	31	Respite Community Funding
Page	32	Child Care Special Needs Resource Program
Page	33	McKinnon Park Child Care Centre and Notre Dame School Age Program
Page	34	St. Joseph's School Age Program
Page	35	St. Bernard of Clairvaux School Age Program
Page	36	Ready Set School
Page	37	Adult Protective Support Worker
Page	38	Union Street Simcoe - Building
Page	39	Union House Residence - C.A.S. Client Care
Page	40	Youth In Transition Worker
Page	41	Violence Against Women - Adult Counselling
Page	42	Conjoint Counselling Project
Page	43	Family Services/Employee Assistance Program
Page	44	Offender Rehabilitation Program
Page	45	Gender Based Violence
Page	46	Direct Accountability Program
Page	47	U-Turn Program
Page	48	Choices Program
Page	49	Extra-Judicial Sanctions Program
Page	50	Extra-Judicial Measures Programs
Page	51	Special Services at Home - Direct Contracts
Page	52	Special Services at Home - C.A.S.
Page	53	Intensive Early Intervention Program for Children with Autism
Page	54	Autism - A.S.D. Program
Page	55	Autism - Respite Services
Page	56	Autism - ABA
Page	57	Autism - Fee for Service
Page	58	Autism - Evidence Based Behaviour
Page	59	Autism - Family Support Worker
Page	60	Autism - Transitional Funding
Page	61	Autism - Caregiver Mediated Expense
Page	62	Autism - Entry to School

Page	63	Autism - Workforce Capacity Funding
Page	64	Brief Services
Page	65	Counselling & Therapy Services
Page	66	Crisis Services
Page	67	Family/Caregiver Skill
Page	68	Access Intake
Page	69	Intensive Services
Page	70	Union House Residence - Operations
Page	71	Service Coordination
Page	72	Special Consultant & Access
Page	73	Targeted Prevention
Page	74	Youth Justice Committee
Page	75	Student Nutrition Program - Ministry Funded
Page	76	Student Nutrition Program - Partner Funded
Page	77	Youth Suicide Prevention Program
Page	78	Partner Assault Response Program - Cayuga
Page	79	Partner Assault Response Program - Simcoe
Page	80	Enhanced Respite Services - Medically Fragile Children Contracts
Page	81	Youth Justice Services - Children's Mental Health Initiative
Page	82	Court Mental Health Worker
Page	83	Community Capacity Building (CAS)
Page	84	Early ON (Ontario Early Years Centres)
Page	85	Early ON Universal (Ontario Early Years Centres)
Page	86	Early ON Outreach (Ontario Early Years Centres)
Page	87	Early ON (Ontario Early Years Centre) - Houghton
Page	88	Early Literacy Specialist
Page	89	Early Literacy Specialist - Best Start Enhanced
Page	90	Early Literacy Specialist - Best Start Enhanced (2)
Page	91	Contact - Children's Services
Page	92	REACH Prioritization Project
Page	93	Complex Special Needs (CMS)
Page	94	Complex Special Needs (CE)
Page	95	Complex Special Needs (HHS)
Page	96	Fetal Alcohol Spectrum Disorder (FASD)
Page	97	Union house Repl Res Fund
Page	98	Fair Workplaces, Better Jobs Act
Page	99	Dare To Dream Grant
Page	100	Adult Counselling - United Way
Page	101	Volunteer Services Program - United Way
Page	102	Student Nutrition Program - FirstOntario Credit Union
Page	103	Student Nutrition Program - Community
Page	104	Suicide Intervention Training
Page	105	Suicide Prevention Network - Trillium
Page	106	Best Start Advisory Committee
Page	107	Neighbourhood Network Program
Page	108	E.C.E. Appreciation Event
Page	109	Special County Program
Page	110	Community Action Program for Children (CAPC)
Page	111	School's Cool Program (CAPC)
Page	112	Canada Prenatal Nutrition Program (CAPC)
Page	113	Children's Nutrition Network (CAPC)
Page	114	Dunnville Special Needs Children's Committee
Page	115	Ontario Autism Program - Urgent Response Services
Page	116	MMHAC - Mobile Clinic



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Chartered Professional Accountants

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of:
HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

Qualified Opinion

We have audited the accompanying financial statements of Haldimand-Norfolk R.E.A.C.H. which comprise the statement of financial position as at March 31, 2024, statement of changes in fund balances, statement of operations and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position as at March 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-For-Profit Organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, Haldimand-Norfolk R.E.A.C.H. derives revenue from the general public through donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of this revenue was limited to the amounts recorded in the records of Haldimand-Norfolk R.E.A.C.H.. Therefore, we were not able to determine whether any adjustments might be necessary to revenue and net assets.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of Haldimand-Norfolk R.E.A.C.H. in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Continued

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Good Redden Klosler LLP

CHARTERED PROFESSIONAL ACCOUNTANTS
Licensed Public Accountants

Simcoe, Ontario
June 24, 2024

HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

STATEMENT OF FINANCIAL POSITION

As at March 31, 2024

	Operating	Charity	Nevada	Replacement	Total	Total
	Fund	Fund	Fund	Reserve	2024	2023
				Fund		
ASSETS						
Cash	2,735,816	348,267	40,102	-	3,124,185	2,086,172
Accounts receivable	1,041,058	-	-	-	1,041,058	1,080,715
Prepaid expenses	74,416	-	-	-	74,416	46,263
Investments	319,439	-	42,835	53,690	415,964	401,254
	4,170,729	348,267	82,937	53,690	4,655,623	3,614,404
Property, equipment and leasehold improvements - Note 3	1,601,425	-	-	-	1,601,425	1,784,128
	5,772,154	348,267	82,937	53,690	6,257,048	5,398,532
LIABILITIES AND FUND BALANCES						
Accounts payable and accrued liabilities	2,292,057	-	-	-	2,292,057	1,685,177
Government remittances payable	19,949	-	-	-	19,949	8,809
Current portion of mortgages payable - Note 4	36,723	-	-	-	36,723	43,899
	2,348,729	-	-	-	2,348,729	1,737,885
Mortgages payable - Note 4	494,382	-	-	-	494,382	532,227
Deferred contributions	211,240	-	-	-	211,240	141,815
Contingency - Note 10	863,648	-	-	-	863,648	863,648
	3,917,999	-	-	-	3,917,999	3,275,575
Fund Balances						
Unrestricted	1,854,155	348,267	82,937	-	2,285,359	2,070,399
Externally restricted - Note 6	-	-	-	53,690	53,690	52,558
	5,772,154	348,267	82,937	53,690	6,257,048	5,398,532

Approved by: _____



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

STATEMENT OF CHANGES IN FUND BALANCES

For the year ended March 31, 2024

	Operating	Charity	Nevada	Replacement		
	Fund	Fund	Fund	Reserve	2024	2023
				Fund		
Fund Balance, Beginning of Year	1,659,718	331,365	79,316	52,558	2,122,957	1,745,829
Excess of revenue over expenditures	197,264	32,085	(14,389)	1,132	216,092	377,128
Interfund transfers	(2,827)	(15,183)	18,010	-	-	-
Fund Balance, End of Year	1,854,155	348,267	82,937	53,690	2,339,049	2,122,957



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

STATEMENT OF OPERATIONS

For the year ended March 31, 2024

	Operating Fund	Charity Fund	Nevada Fund	Replacement	2024	2023
				Reserve Fund		
REVENUE						
Ministry funding	10,421,389	-	-	-	10,421,389	9,858,866
County funding	2,281,323	-	-	-	2,281,323	2,308,203
Hamilton Health Sciences Corp. funding	1,129,101	-	-	-	1,129,101	1,366,484
Other major funders	349,482	15,807	-	-	365,289	48,172
User fees	1,605,889	-	-	-	1,605,889	1,146,897
Interest and other	442,069	16,286	1,877	1,132	461,364	321,893
	16,229,253	32,093	1,877	1,132	16,264,355	15,050,515
EXPENDITURES						
Salaries and wages	7,010,812	-	-	-	7,010,812	6,610,649
Benefits	1,821,570	-	-	-	1,821,570	1,599,353
Travel	140,766	-	-	-	140,766	146,713
Professional development	62,186	-	-	-	62,186	72,652
Occupancy	773,938	-	-	-	773,938	714,033
Professional fees	137,825	-	-	-	137,825	75,675
Program supplies and start-up costs	151,692	-	-	-	151,692	223,997
Purchased services - client	940,279	-	-	-	940,279	791,520
Food	56,104	-	-	-	56,104	108,044
Community initiatives	3,031,679	-	-	-	3,031,679	2,423,423
Advertising and promotion	18,405	-	-	-	18,405	60,924
Telephone and internet	71,809	-	-	-	71,809	61,995
Office administration	157,698	8	-	-	157,706	181,164
Dues, fees and licences	21,314	-	-	-	21,314	33,188
Insurance	82,382	-	-	-	82,382	82,404
Capital asset expensed	14,212	-	-	-	14,212	23,330
Board and general meeting	7,761	-	-	-	7,761	17,050
Amortization	227,420	-	-	-	227,420	254,020
Caregiver, provider and facilitator fees	133,353	-	-	-	133,353	155,031
Respite contracts	927,361	-	-	-	927,361	857,257
Mortgage and loan interest	12,943	-	-	-	12,943	14,728
Funds repaid to funders	111,286	-	-	-	111,286	59,638
Accounts receivable write-offs	4,074	-	-	-	4,074	1,812
Other	115,120	-	16,266	-	131,386	104,787
	16,031,989	8	16,266	-	16,048,263	14,673,387
Excess of Revenue over Expenditures	197,264	32,085	(14,389)	1,132	216,092	377,128



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

STATEMENT OF CASH FLOWS

For the year ended March 31, 2024

	2024	2023
Operating Activities		
Excess of revenue over expenditures	216,092	377,128
Amortization of property, equipment and leasehold improvements	236,782	270,824
	452,874	647,952
Change in non-cash working capital accounts		
Accounts receivable	39,657	(326,524)
Prepaid expenses	(28,153)	30,692
Investments	(14,710)	(44,094)
Accounts payable and accrued liabilities	606,880	(1,161,252)
Government remittances payable	11,140	(142,394)
ELCC professional development fund	-	(135)
Deferred contributions	69,425	(127,048)
	1,137,113	(1,122,803)
Financing and Investing Activities		
Repayment of mortgages payable	(45,021)	(50,583)
Purchase of property, equipment and leasehold improvements	(54,079)	(80,075)
	(99,100)	(130,658)
Net Cash Flow	1,038,013	(1,253,461)
Cash Balance at Beginning of Year	2,086,172	3,339,633
Cash Balance at End of Year	3,124,185	2,086,172



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2024

1. PURPOSE OF THE ORGANIZATION

Haldimand-Norfolk Resource, Education and Counselling Help (H-N R.E.A.C.H.) is a regional organization operating programs to ensure that there will be a socially and emotionally secure community of individuals and families living within the counties of Haldimand and Norfolk. H-N R.E.A.C.H. is a not-for-profit organization and is a registered charity under the Income Tax Act.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Presentation

The financial statements are prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNFPPO).

(b) Fund Accounting

(i) Operating Fund

Revenues and expenses related to program delivery and administrative activities are reported in the Operating Fund.

(ii) Charity Fund

Revenues and expenses related to general fundraising activities are reported in the Charity Fund.

(iii) Nevada Fund

Revenues and expenses related to Nevada tickets fundraising activities are reported in the Nevada Fund.

(iv) Replacement Reserve Fund

Revenues and expenses related to the statutory maintenance of a replacement reserve fund for the Ministry of Children, Community and Social Services funding, relating to repairs for the Union (Simcoe) property, are reported in the Replacement Reserve Fund.

(c) Revenue Recognition

H-N R.E.A.C.H. follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue of the appropriate fund in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue of the appropriate fund when received or receivable if the amount to be received can be reasonably estimated and if collection is reasonably assured.

User fee revenue is recognized for services that have been provided, it is recognized when it is received or receivable and collection can be reasonably assured. Interest revenue is accrued as it is earned.

Other revenue includes revenue from rental units, funds that have been transferred from other budgets and is off set by the central administration allocation. Other revenue is recognized when it is received or receivable and collection can be reasonably assured.

(d) Expenses

Expenses are reported on the accrual basis of accounting. The cost of goods and services are recorded in the year acquired regardless whether or not payment has been made.

(e) Investments

All of the investments are carried at their fair market value and consist of guaranteed investment certificates (GIC's).



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) Property and Equipment

Purchased property and equipment are recorded in the Operating Fund at cost. Contributed property and equipment are recorded in the Operating Fund at fair market value at the date of the contribution. Amortization is calculated on a straight-line basis over the capital assets' estimated useful lives at the following annual rates:

Building - Bramble (Townsend)	10 years
Building - Union (Simcoe)	10 years
Building - John (Simcoe)	40 years
Ramsey (Dunnville)	20 years
Furniture and equipment	5 years
Information technology equipment	3 years
Information technology software	5 years
Leasehold improvements	Evenly over the term of the lease
Vehicles	10 years

In accordance with the Ministry of Children, Community and Social Services accounting requirements, the Union (Simcoe) and the Bramble (Townsend) properties are amortized over the life of their related mortgages. Their annual amortization expense matches the mortgage principal payments made during the year on each property.

The costs associated with capital in progress are capitalized during the development phase of the capital project. Upon completion of the project, the assets are allocated to their respective property and equipment class and amortized at the applicable class rate.

(g) Accumulated Fund Balances

The Ministry of Children, Community and Social Services, and the Ministry of Health provide the majority of the funding for H-N R.E.A.C.H. The applicable Ministry will request the repayment of excess funds. The excess funds are set up as accounts payable and recoverable by the Ministry.

(h) Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale or issue of financial instruments are expensed when incurred. Financial instruments are comprised of accounts receivable, short and long term investments, accounts payable and accrued liabilities and long-term debt. All financial instruments are subsequently carried at amortized cost.

(i) Allocation of Expenses

H-N R.E.A.C.H. engages in several client support services and programs. The costs of each program includes the cost of personnel, marketing, premises and other expenses that are directly related to providing the program. H-N R.E.A.C.H. also incurs a number of general support expenses that are common to the administration of the organization and its programs. H-N R.E.A.C.H. allocates its general overhead and marketing expenses by identifying the portion of support applicable to each contract or program and/or the amount permitted by the funding source, which is generally based on a percentage of funding.



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(j) Government Grants

Government grants and funding are recorded when there is reasonable assurance that H-N R.E.A.C.H. has complied with and will continue to comply with all necessary conditions to obtain the grants and funding.

(k) Programs

H-N R.E.A.C.H. administers many different types of programs. Some of these programs are 'managed by the Organization', while others are 'managed on behalf of others'. All programs are subject to audit attestation. Only programs 'managed by the Organization' are included in the combined statement of operations. The programs are segregated in the index to these financial statements between 'managed by the Organization' and 'managed on behalf of others'.

(l) Measurement Uncertainty

The preparation of financial statements in conformity with Canadian Accounting Standards for Not-for-Profit Organizations (ASNPO) requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates. The most significant estimates in the financial statements include the useful life of capital assets and the determination of accruals.

(m) Contributed Services

Volunteers contribute numerous hours to assist H-N R.E.A.C.H. in carrying out certain aspects of its service delivery activities. The fair value of these contributed services is not readily determinable and, as such, is not reflected in the financial statements.

(n) Economic Dependence

The Ministry of Children, Community and Social Services, and the Ministry of Health provide the majority of the funding for H-N R.E.A.C.H. and as such H-N R.E.A.C.H. has the ability to continue viable operations and is dependent upon continued funding by the Ministries. The funding is based on approved expenditure levels for each program as set out by an agreement between the Ministries and the H-N R.E.A.C.H. Any excess of revenue over expenditures subsidized by the Ministries will be requested to be returned.



HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2024

3. PROPERTY, EQUIPMENT AND LEASEHOLD IMPROVEMENTS

	Cost	Accumulated Amortization	2024	2023
Land - Bramble (Townsend)	39,500	-	39,500	39,500
Land - John (Simcoe)	132,975	-	132,975	132,975
Land - Ramsey (Dunnville)	75,000	-	75,000	75,000
Building - Bramble (Townsend)	178,710	162,304	16,406	19,515
Building - Union (Simcoe)	298,612	298,612	-	9,942
Building - John (Simcoe)	377,234	43,703	333,531	342,962
Building - Ramsey (Dunnville)	912,254	168,382	743,872	789,485
Furniture and equipment	863,399	723,938	139,461	211,913
Information technology equipment	407,281	334,705	72,576	83,123
Information technology software	368,864	354,574	14,290	33,929
Leasehold improvements	240,096	224,113	15,983	24,062
Vehicles	38,903	21,072	17,831	21,722
	3,932,828	2,331,403	1,601,425	1,784,128

4. MORTGAGE AND LOAN PAYABLE

During the year the mortgage payable on the Union (Simcoe) property was paid in full.

Two loans are secured by the Ramsey (Dunnville) property. One loan bears interest at 3.35% per annum, is repayable in blended monthly instalments of \$1,574 and matures on December 19, 2024. The current portion of the loan principal balance is \$11,328 (2023 - \$10,956) and the long-term portion is \$219,564 (2023 - \$236,208). A second loan bears floating interest of 1.5% per annum, is repayable in blended monthly instalments of \$1,448 and matures February, 2027. The current portion of the loan principal balance is \$13,578 (2023 - \$13,376) and the long-term portion is \$251,063 (2023 - \$259,392).

The loan payable is secured by the John (Simcoe) property. The loan interest at 2.98% per annum, is repayable in blended monthly instalments of \$1,062 and matures on February 8, 2027. The current portion of the loan principal balance is \$11,470 (2022 - \$11,133) and the long-term portion is \$36,533 (2021 - \$48,003).

H-N R.E.A.C.H. has the following anticipated total principal repayments over the next 5 years:

	John (Simcoe)	Ramsey	Total
2025	11,816	24,907	36,723
2026	12,173	25,587	37,760
2027	12,541	26,104	38,645
2028	-	26,727	26,727
2029	-	27,368	27,368

HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2024

5. OPERATING LINE OF CREDIT

The Organization has an available line of credit for \$185,000 at prime lending rate plus 0.75%. The outstanding balance as at March 31, 2024 was \$nil (2023 - \$nil).

6. EXTERNAL RESTRICTIONS ON FUND BALANCES

The Replacement Reserve Fund is restricted by the Ministry of Children, Community and Social Services for repairs made on the Union (Simcoe) property. The fund balance of \$53,690 (2023 - \$52,588) is restricted for this purpose.

7. INTERFUND TRANSFERS

The Charity Fund and the Nevada Fund each transferred funds to/from the Operating Fund to support programs operated by H-N R.E.A.C.H.

8. RELATED PARTY TRANSACTIONS

H-N R.E.A.C.H. is the sponsor agency for Community Action Program for Children (C.A.P.C.) via a Letter of Understanding. Although C.A.P.C. is not a legal entity unto itself, it is regarded as a non-managed fund and it is required to maintain a separate bank account. C.A.P.C.'s net assets are included as a payable balance in the Statement of Financial Position under the Operating Fund and all of C.A.P.C.'s Statements of Revenues and Expenditures are reported as non-managed funds.

9. LEASE COMMITMENTS

H-N R.E.A.C.H. has the following payments required under operating leases for rental property:

2025	263,770
2026	275,366
2027	278,045
2028	250,196
2029	-
	<u>1,067,377</u>

10. CONTINGENCY

During the prior years the Organization was required to apply for federal funding in order to secure certain funding. The Organization received funding under the Canadian Emergency Wage Subsidy Program which has resulted in a surplus of funding. The Organization recognizes that the surplus may need to be paid back to a funder and has recorded a provision for the remaining amount that has not been utilized of \$863,648 (2023 - \$863,648).

HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2024

11. FINANCIAL INSTRUMENT RISK

Financial instruments consist of cash, accounts receivable, investments, accounts payable, accrued liabilities and mortgage payable. Cash, accounts receivable, accounts payable, and accrued liabilities are all short-term in nature and as such, their carrying values approximate fair value. Investments consist of guaranteed investment certificates (GIC's) which approximate their fair value. Mortgage payable is at the prevailing market rate and therefore approximates its fair value. Some fee-based-revenue is made on credit and is subject to normal credit risk for service agencies. Adequate provisions have been made for anticipated uncollectible amounts.

H-N R.E.A.C.H. is exposed to various risks through financial instruments and has a framework to monitor, evaluate and manage these risks. The following analysis provides information about risk exposure and concentration as of March 31, 2024:

Credit Risk

Credit risk arises from the potential that a counterparty will fail to perform its obligations. The nature and significant number of service participants and the significance of the funding received from Ministry of Children, Community and Social Services minimizes the exposure to credit risk as H-N R.E.A.C.H. does not extend significant credit in the form of trade receivables.

Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. H-N R.E.A.C.H. is exposed to this risk mainly in respect of its receipt of funds from service participants and other related sources and financial obligations with banking institutions. The nature and significant number of service participants and suppliers minimizes liquidity risk as H-N R.E.A.C.H. does not maintain significant trade payables or receivables. Current amounts due in respect of long term financial obligations are considered manageable.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. H-N R.E.A.C.H. is mainly exposed to interest rate risk. Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. H-N R.E.A.C.H. is exposed to interest rate risk in respect of its long-term financial obligations. Interest rate risk is minimized as the interest rate is fixed.

12. COMPARATIVE FINANCIAL STATEMENTS

The comparative financial statements have been reclassified from statements previously presented to conform to the presentation of these financial statements.

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CENTRAL ADMINISTRATION
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	18,036	13,035	18,036
Ministry Fiscal Funding	3,882	4,197	3,882
Other Income (Interest, Donations, Etc.)	81,985	148,645	315
Allocated Administration and Other Revenue	1,139,244	1,293,907	1,255,523
Funds Transferred from Other Budgets	-	-	2
Funds from Other Funders	3,000	4,989	-
	<u>1,246,147</u>	<u>1,464,773</u>	<u>1,277,758</u>
EXPENDITURES			
Salaries and Wages	692,388	585,323	482,071
Fee for Service/Subcontract	-	1,935	16,572
Employee Benefits	161,178	271,892	130,401
Travel	3,100	1,327	8,061
Professional Development	15,000	11,596	13,414
Occupancy Expenses	145,000	147,988	135,433
Professional Fees	20,000	71,615	27,775
Program Supplies	9,103	12,423	73,916
Purchased Services - Client	-	-	20,788
Promotion and Publicity	10,000	4,542	35,351
Office, Telephone and Miscellaneous	23,100	55,877	16,793
Dues, Fees and Licences	7,700	774	3,747
Insurance	26,000	42,133	41,950
Capital Assets Expensed	10,000	-	1,440
Board of Directors' Expense	13,117	3,077	13,417
Annual General Meeting	-	4,684	3,633
Accounts Receivables Write-offs	-	1,201	920
Amortization	-	47,932	29,730
Transfer to Volunteer Program	-	5,000	4,768
	<u>1,135,686</u>	<u>1,269,319</u>	<u>1,060,180</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	110,461	195,454	217,578
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	1,451,898	1,234,320
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>110,461</u>	<u>1,647,352</u>	<u>1,451,898</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
MOVING ON MENTAL HEALTH PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Fiscal Funding	12,370	16,970	247,400
Ministry Annual Funding	247,400	247,400	-
	<u>259,770</u>	<u>264,370</u>	247,400
EXPENDITURES			
Salaries and Wages	168,430	178,440	175,917
Employee Benefits	43,107	35,703	33,811
Travel	1,000	939	169
Professional Development	7,332	4,020	-
Professional Fees	585	6,386	5,300
Program Supplies	4,689	4,983	427
Purchase Services - Client	5,000	-	-
Promotion and Publicity	-	783	5,778
Telephone/Internet	1,500	1,500	1,030
Office Administration and Overhead	25,977	31,514	24,968
Dues, Fees, Licences	2,150	102	-
	<u>259,770</u>	<u>264,370</u>	<u>247,400</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u>-</u>	<u>2,131</u>	<u>2,131</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>2,131</u>	<u>2,131</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EXCELLENCE FOR CHILD & YOUTH PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2023 Actual \$	2022 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Annual Funding	-	-	-
Other Income	-	-	-
	<u> </u>	<u> </u>	<u> </u>
	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Purchased Services	-	-	-
Office Administration and Overhead	-	-	-
Telephone/Internet	-	-	-
Dues, Fees and Licences	-	-	-
Amortization	-	-	-
	<u> </u>	<u> </u>	<u> </u>
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u> </u>	<u> </u>	<u> </u>
	-	(1,240)	(1,240)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> </u>	<u> </u>	<u> </u>
	-	(1,240)	(1,240)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SPECIAL NEEDS STRATEGY
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Annual Funding	248,200	248,200	248,200
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	164,340	169,021	161,371
Employee Benefits	41,405	43,756	43,018
Travel	5,000	3,860	5,343
Professional Development	4,500	-	515
Occupancy Expenses	450	450	476
Professional Fees	2,000	2,000	2,158
Program Supplies	500	374	220
Purchased Service	-	379	-
Promotion and Publicity	100	344	6,059
Telephone/Internet	1,218	729	618
Office Administration and Overhead	26,087	26,113	27,048
Dues, Fees & Licences	1,650	224	424
Insurance	450	450	450
Volunteer Services	500	500	500
	<u> </u>	<u> </u>	<u> </u>
	248,200	248,200	248,200
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	3,332	3,332
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	3,332	3,332
	<u> </u>	<u> </u>	<u> </u>

HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 JOHN STREET SIMCOE - BUILDING
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Funds Transferred From Other Programs	-	25,893	25,893
Rental Revenue	<u>-</u>	<u>10,441</u>	<u>10,337</u>
	<u>-</u>	<u>36,334</u>	<u>36,230</u>
EXPENDITURES			
Salaries and Wages	-	6,160	6,031
Employee Benefits	-	1,309	1,046
Travel	-	163	248
Occupancy Expenses	-	22,916	20,997
Program Supplies	-	-	151
Telephone/Internet	-	1,038	1,898
Office Administration and Overhead	-	730	1,844
Capital Assets Expensed	-	-	(8,084)
Amortization	<u>-</u>	<u>9,431</u>	<u>24,616</u>
	<u>-</u>	<u>41,747</u>	<u>48,747</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(5,413)	(12,517)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u>-</u>	<u>(4,489)</u>	<u>8,028</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(9,902)</u>	<u>(4,489)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CYMH Covid19 Emerg. Fund.
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
MCSS/MCYS/MOHLTC- Fiscal Fund	-	-	123,842
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	-	-	2,472
Fee for Service/Subcontract	-	-	27,515
Employee Benefits	-	-	441
Occupancy Costs	-	-	3,942
Program Supplies	-	-	7,019
Purchased Services - Client	-	-	46,951
Office and Admin Expenses	-	-	3,636
Telephone/Internet	-	-	5,426
Capital Assets Expensed	-	-	2,965
Amortization	-	-	28,829
Funds repaid to funder/partner	-	-	21,465
	<u> </u>	<u> </u>	<u> </u>
	<u> </u>	<u> </u>	<u> </u>
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	(26,819)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u> </u>	<u> </u>	<u> </u>
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> </u>	<u> </u>	<u> </u>
	<u> </u>	<u> </u>	<u> </u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
MMHAC-MOBILE CLINIC
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Funds from Other Funders	<u>80,078</u>	<u>33,872</u>	<u>61,207</u>
EXPENDITURES			
Salaries and Wages	62,972	25,797	39,825
Employee Benefits	17,106	7,173	10,123
Travel	-	881	1,821
Professional Development	-	-	94
Promotion and Publicity	-	-	72
Dues, Fees & Licences	-	22	-
Amortization	-	633	380
	<u>80,078</u>	<u>34,506</u>	<u>52,315</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	<u>-</u>	<u>(634)</u>	<u>8,892</u>
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u>-</u>	<u>8,464</u>	<u>(428)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>7,830</u></u>	<u><u>8,464</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
RAMSEY DUNVILLE BUILDING
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Rental Revenue	-	36,592	35,268
Other Income	-	89	-
	<u>-</u>	<u>36,681</u>	<u>35,268</u>
EXPENDITURES			
Travel	-	806	279
Occupancy Expenses	-	45,245	33,092
Program Supplies	-	-	208
Telephone/Internet	-	1,510	1,292
Office Administration and Overhead	-	-	398
Capital Assets Expensed	-	3,950	-
Amortization	-	46,386	67,881
	<u>-</u>	<u>97,896</u>	<u>103,150</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(61,215)	(67,882)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u>-</u>	<u>(164,455)</u>	<u>(96,573)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(225,670)</u>	<u>(164,455)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 INFANT DEVELOPMENT PROGRAM - A476
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	<u>178,878</u>	<u>178,878</u>	<u>178,878</u>
EXPENDITURES			
Salaries and Wages	112,019	113,924	115,609
Employee Benefits	31,404	32,893	29,961
Travel	6,506	4,785	5,705
Professional Development	750	557	252
Occupancy Expenses	3,500	3,500	3,500
Professional Fees	600	653	685
Program Supplies	-	433	400
Promotion and Publicity	-	51	107
Telephone/Internet	834	789	784
Office Administration and Overhead	20,221	19,967	20,678
Dues, Fees and Licences	200	482	353
Insurance	500	500	500
Capital Assets Expensed	2,000	-	-
Amorization	-	449	269
Volunteer Services	<u>344</u>	<u>344</u>	<u>344</u>
	<u>178,878</u>	<u>179,327</u>	<u>179,147</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(449)	(269)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	(16,628)	(16,359)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(17,077)</u>	<u>(16,628)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILD BEHAVIOUR MANAGEMENT - 9253
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	<u>169,019</u>	<u>169,019</u>	<u>169,019</u>
EXPENDITURES			
Salaries and Wages	104,934	89,770	94,059
Employee Benefits	26,044	25,214	28,000
Travel	4,600	2,694	3,384
Professional Development	1,500	1,413	3,052
Occupancy Expenses	8,000	15,957	8,000
Professional Fees	700	700	700
Program Supplies	1,253	2,306	2,862
Purchases Services Client	-	-	5,446
Promotion and Publicity	1,000	-	73
Telephone/Internet	800	1,361	661
Office Administration and Overhead	18,729	23,156	18,768
Capital Assets Expensed	-	-	-
Dues and Fees	100	100	285
Insurance	1,000	1,000	1,000
Amortization	-	4,874	3,098
Volunteer Services	359	359	359
	<u>169,019</u>	<u>168,904</u>	<u>169,747</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	115	(728)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	18,973	19,701
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>19,088</u>	<u>18,973</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILDREN'S ASSESSMENT/COUNSELLING - 9256
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	<u>117,338</u>	<u>117,338</u>	<u>117,338</u>
EXPENDITURES			
Salaries and Wages	69,244	70,107	69,306
Employee Benefits	18,373	16,718	17,177
Travel	3,069	2,140	412
Professional Development	400	545	206
Occupancy Expenses	8,400	8,400	11,021
Professional Fees	900	900	900
Program Supplies	527	128	94
Promotion and Publicity	50	72	73
Telephone/Internet	375	683	645
Office Administration and Overhead	14,404	15,579	15,682
Dues, Fees & Licences	68	242	294
Insurance	1,260	1,260	1,260
Amortization	-	60	-
Volunteer Services	268	268	268
	<u>117,338</u>	<u>117,102</u>	<u>117,338</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	236	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u>-</u>	<u>(4)</u>	<u>(4)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>232</u>	<u>(4)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CHILDREN'S MENTAL HEALTH - CRISIS STABILIZATION - A556
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Training Funding	-	4,800	4,800
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	4,800	4,800
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	6,447	1,647
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	11,247	6,447
	<u> </u>	<u> </u>	<u> </u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CHILDREN'S MENTAL HEALTH - TELE-PSYCHIATRY - A561
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	10,000	10,000	10,000
Ministry Fiscal Funding	200	200	-
	<u>10,200</u>	<u>10,200</u>	<u>10,000</u>
EXPENDITURES			
Salaries and Wages	4,633	4,639	4,583
Employee Benefits	1,118	1,087	956
Program Supplies	-	-	2
Telephone/Internet	3,000	3,000	3,000
Office and Administration	1,449	1,470	1,450
Dues, Fees & Licences	-	4	9
	<u>10,200</u>	<u>10,200</u>	<u>10,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u>-</u>	<u>441</u>	<u>441</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>441</u></u>	<u><u>441</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ADULT OUT-OF-HOME RESPITE SUPPORTS - 8856
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	327,575	327,575	327,575
Ministry Fiscal Funding	-	-	726
	<u>327,575</u>	<u>327,575</u>	<u>328,301</u>
EXPENDITURES			
Salaries and Wages	152,928	153,899	143,317
Employee Benefits	41,558	38,316	36,947
Travel	3,800	2,054	3,177
Professional Development	1,000	286	458
Occupancy Expenses	7,500	7,500	10,993
Professional Fees	850	850	850
Program Supplies	1,077	873	1,045
Promotion and Publicity	450	196	873
Telephone/Internet	980	1,840	1,852
Office Administration and Overhead	36,061	39,679	42,223
Dues, Fees & Licences	281	674	821
Insurance	840	840	840
Caregiver / Provider Fees	80,250	69,228	84,619
Amortization	-	131	57
Funds Repaid to Funder	-	11,022	-
	<u>327,575</u>	<u>327,388</u>	<u>328,072</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	187	229
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	17,114	16,885
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>17,301</u>	<u>17,114</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 PASSPORTS TO COMMUNITY LIVING - 8883
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
District Service Office (Hamilton) Funding	-	-	-
EXPENDITURES			
Professional Development	-	5,000	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(5,000)	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year		31,428	31,428
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year		26,428	31,428

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILDREN'S OUT-OF-HOME RESPITE SUPPORTS - 9255
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Annual Funding	344,407	344,407	344,407
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	159,326	157,773	150,813
Employee Benefits	41,565	35,426	39,189
Travel	5,534	9,680	8,148
Professional Development	600	1,074	636
Occupancy Expenses	16,000	16,000	19,133
Professional Fees	800	800	800
Program Supplies	728	1,188	1,155
Promotion and Publicity	336	196	952
Telephone/Internet	980	3,441	2,679
Office Administration and Overhead	38,197	37,624	39,626
Dues, Fees & Licences	290	678	935
Amortization	-	148	2,969
Insurance	800	800	804
Caregiver/Provider Fees	79,251	64,125	70,293
Funds Repayable to Funder	-	15,126	-
	<u> </u>	<u> </u>	<u> </u>
	344,407	344,079	338,132
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	328	6,275
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	10,424	4,149
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	10,752	10,424
	<u> </u>	<u> </u>	<u> </u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
COMMUNITY OUT-OF-HOME RESPITE SERVICES (BRAMBLE ADULT) - 8856
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	322,999	322,999	322,999
Ministry Fiscal Funding	-	-	12,819
Funds from Other Funders	-	48	-
	<u>322,999</u>	<u>323,047</u>	<u>335,818</u>
EXPENDITURES			
Salaries and Wages	157,713	145,197	151,004
Employee Benefits	30,941	27,194	31,122
Travel	700	422	325
Professional Development	3,350	862	482
Occupancy Expenses	15,000	16,256	20,867
Professional Fees	300	300	300
Program Supplies	3,988	2,282	2,095
Purchased Services - Client	69,962	84,410	77,565
Food	2,100	2,045	1,690
Promotion and Publicity	500	281	-
Telephone/Internet	525	2,047	2,024
Office Administration and Overhead	35,499	37,256	37,120
Dues and Fees	938	1,557	1,656
Insurance	993	993	996
Capital Assets Expensed	-	1,455	-
Volunteer Services	490	490	490
Amortization	-	5,413	5,907
Funds Repayable to Funder	-	-	7,794
	<u>322,999</u>	<u>328,460</u>	<u>341,437</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(5,413)	(5,619)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	103,103	108,722
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>97,690</u>	<u>103,103</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
COMMUNITY OUT-OF-HOME RESPITE SERVICES (BRAMBLE) - A510
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	207,648	216,757	216,757
Ministry Fiscal Funding	-	-	26,837
Funds from Other Funders	-	48	-
	<u>207,648</u>	<u>216,805</u>	<u>243,594</u>
EXPENDITURES			
Salaries and Wages	66,253	68,421	80,962
Employee Benefits	9,411	11,187	9,372
Travel	900	381	347
Professional Development	1,500	862	670
Occupancy Expenses	15,000	21,133	26,530
Professional Fees	500	500	500
Program Supplies	824	1,925	2,158
Purchased Services - Client	86,112	80,190	86,244
Food	2,000	2,045	1,684
Promotion and Publicity	454	541	-
Telephone/Internet	525	1,838	1,853
Office Administration and Overhead	22,585	24,074	24,203
Dues, Fees, & Licences	221	753	721
Insurance	993	993	996
Capital Assets Expensed	-	1,455	-
Amortization	-	1,914	2,586
Volunteer Services	370	370	370
Funds Repaid to funder/Partner	-	-	6,697
	<u>207,648</u>	<u>218,582</u>	<u>245,893</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(1,777)	(2,299)
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	95,016	97,315
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>93,239</u>	<u>95,016</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 RESPITE COMMUNITY FUNDING - 9131
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
EXPENDITURES			
Dues, Fees, & Licences	-	-	-
Respite Providers	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	(4)	(4)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(4)	(4)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILD CARE SPECIAL NEEDS RESOURCE PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
County Funding	823,000	865,618	793,440
EXPENDITURES			
Salaries and Wages	494,261	453,949	474,783
Employee Benefits	126,948	127,816	117,832
Fee For Service	37,879	135,844	64,479
Travel	16,350	10,342	10,947
Professional Development	2,025	2,757	1,257
Occupancy Expenses	14,716	14,816	15,236
Professional Fees	1,061	3,732	1,130
Program Supplies	3,000	2,663	5,037
Promotion and Publicity	600	370	783
Telephone/Internet	5,807	6,325	4,528
Office Administration and Overhead	90,887	89,638	90,786
Dues, Fees & Licences	1,058	327	609
Insurance	3,153	3,153	3,106
Amortization	-	1,721	1,954
	<u>797,745</u>	<u>853,453</u>	<u>792,467</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	25,255	12,165	973
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>68,424</u>	<u>67,451</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>25,255</u></u>	<u><u>80,589</u></u>	<u><u>68,424</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
MCKINNON PARK CHILD CARE CENTRE AND NOTRE DAME SCHOOL AGE PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET DEFICIT
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
User Fees	498,872	564,361	374,133
County Funding	321,006	253,013	528,564
Federal Government Revenue CEWS	-	18,541	10,208
'Funds Trnsf'd From Other Budg's	34,324	-	-
	<u>854,202</u>	<u>835,915</u>	<u>912,905</u>
EXPENDITURES			
Salaries and Wages	558,584	565,851	522,220
Employee Benefits	117,256	125,025	114,060
Travel	1,095	868	1,166
Professional Development	250	2,073	464
Occupancy Expenses	46,184	55,180	44,692
Professional Fees	3,240	3,240	2,630
Program Supplies	8,064	3,622	5,659
Food	30,323	25,708	27,791
Promotion and Publicity	363	647	134
Telephone/Internet	2,499	2,645	2,526
Insurance	2,408	2,375	2,323
Dues, Fees & Licences	374	523	487
Accounts Receivable Write-Offs	-	2,629	-
Office Administration and Overhead	80,991	81,688	84,419
Amortization	-	12,856	19,284
Funds Transf'd to Other Dept's	8,329	1,080	1,024
Volunteer Services	312	-	56
Funds Repayable to Funder	-	18,970	-
	<u>860,272</u>	<u>904,980</u>	<u>828,935</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(6,070)	(69,065)	83,970
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(415,113)	(499,083)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(6,070)</u>	<u>(484,178)</u>	<u>(415,113)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ST. JOSEPH'S SCHOOL AGE PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET DEFICIT
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
User Fees	75,752	82,747	57,257
County Funding	18,088	24,359	34,328
	<u>93,840</u>	<u>107,106</u>	<u>91,585</u>
 EXPENDITURES			
Salaries and Wages	49,900	55,070	59,941
Employee Benefits	7,898	8,836	10,180
Travel	275	347	309
Professional Development	0	253	35
Occupancy Expenses	2,608	1,730	2,269
Professional Fees	108	108	628
Program Supplies	713	698	556
Food	1,775	2,943	2,237
Promotion and Publicity	13	-	12
Telephone/Internet	74	75	73
Dues, Fees & Licences	205	36	132
Insurance	420	420	420
Office Administration and Overhead	9,921	10,009	9,765
Volunteer Services	528	-	-
Funds Transferred to Other Programs	5,390	528	528
	<u>79,828</u>	<u>81,053</u>	<u>87,085</u>
 EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	14,012	26,053	4,500
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>21,997</u>	<u>17,497</u>
 ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>14,012</u></u>	<u><u>48,050</u></u>	<u><u>21,997</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ST. BERNARD OF CLAIRVAUX SCHOOL AGE PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET DEFICIT
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
User Fees	73,486	79,862	57,147
County Funding	17,826	24,252	37,523
	<u>91,312</u>	<u>104,114</u>	<u>94,670</u>
EXPENDITURES			
Salaries and Wages	63,453	54,756	53,256
Employee Benefits	8,024	6,578	6,895
Travel	670	415	906
Professional Development	-	439	120
Occupancy Expenses	3,015	2,722	2,161
Professional Fees	108	108	748
Program Supplies	712	629	534
Food	1,607	2,537	2,437
Promotion and Publicity	-	-	62
Telephone/Internet	74	74	73
Dues, Fees & Licences	161	32	133
Insurance	420	420	420
Office Administration and Overhead	9,694	9,784	9,641
Volunteer Services	528	-	-
Funds Transferred to Other Programs	6,390	528	528
	<u>94,856</u>	<u>79,022</u>	<u>77,914</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(3,544)	25,092	16,756
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>(3,050)</u>	<u>(19,806)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(3,544)</u>	<u>22,042</u>	<u>(3,050)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 READY SET SCHOOL
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
User Fees	55,730	58,174	31,191
Funds From County	6,668	14,861	27,596
	<u>62,398</u>	<u>73,035</u>	<u>58,787</u>
EXPENDITURES			
Salaries and Wages	48,645	51,422	47,221
Employee Benefits	9,964	9,767	9,803
Travel	382	544	444
Professional Development	-	299	80
Occupancy Costs	-	-	60
Professional Fees	64	64	584
Program Supplies	475	226	95
Food Vouchers / Community Needs	-	14	-
Office Administration and Overhead	6,442	6,327	6,812
Dues, Fees & Licences	13	127	107
Insurance	300	300	300
Volunteer Services	476	476	476
Funds Transf'd To Other Depts	569	-	-
	<u>67,330</u>	<u>69,566</u>	<u>65,982</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(4,932)	3,469	(7,195)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	<u>(29,953)</u>	<u>(22,758)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(4,932)</u>	<u>(26,484)</u>	<u>(29,953)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ADULT PROTECTIVE SUPPORT WORKER - 8888
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET DEFICIT
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	160,273	160,273	160,273
Ministry Fiscal Funding	36,000	36,000	36,000
	<u>196,273</u>	<u>196,273</u>	<u>196,273</u>
EXPENDITURES			
Salaries and Wages	118,582	121,319	110,562
Employee Benefits	31,694	33,732	33,566
Travel	11,504	6,692	7,577
Professional Development	5,350	3,824	3,175
Occupancy Expenses	4,900	4,900	8,085
Professional Fees	300	300	300
Program Supplies	500	415	1,179
Promotion and Publicity	250	-	91
Telephone/Internet	1,107	1,088	1,259
Office Administration and Overhead	20,824	22,492	22,300
Dues, Fees & Licences	525	457	595
Insurance	315	315	312
Amortization	-	35	-
Volunteer Services	422	422	422
Funds Repayable to Funder	-	-	6,850
	<u>196,273</u>	<u>195,991</u>	<u>196,273</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	282	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(3,228)	(3,228)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(2,946)</u>	<u>(3,228)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 UNION STREET SIMCOE - BUILDING - A563
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET DEFICIT
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	31,086	30,083	39,806
Ministry Fiscal Funding	-	4,474	1,085
Residents' Payments	4,800	-	4,800
Other Income	969	-	1,599
	<u>36,855</u>	<u>34,557</u>	<u>47,290</u>
EXPENDITURES			
Administrative Staff Salary and Benefits	9,565	9,486	7,287
Materials and Services	2,036	1,880	-
Occupancy Costs	15,576	20,247	14,037
Professional Fees	1,200	1,200	1,451
Telephone	947	2,702	3,263
Program Supplies	-	-	1,282
Insurance	2,297	2,297	2,297
Amortization	-	1,845	963
Office & Admin	3,109	4,796	-
Capital Assets Expensed	-	-	2,125
Funds Transferred to Other Programs	2,125	-	-
	<u>36,855</u>	<u>44,453</u>	<u>32,705</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(9,896)	14,585
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(102,630)	(100,914)
Interfund Transfers - Mortgage Payments	(8,150)	(8,150)	(16,301)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(8,150)</u>	<u>(120,676)</u>	<u>(102,630)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 UNION HOUSE RESIDENCE - C.A.S. CLIENT CARE
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2023 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Specialized Program Revenues	<u>98,518</u>	<u>38,322</u>	<u>31,856</u>
EXPENDITURES			
Program Supplies	-	(80)	-
Funds Transferred to Other Programs	<u>98,518</u>	<u>38,402</u>	<u>31,856</u>
	<u>98,518</u>	<u>38,322</u>	<u>31,856</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 YOUTH IN TRANSITION WORKER - A773
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2023 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	75,000	75,000	75,000
EXPENDITURES			
Salaries and Wages	47,805	51,049	49,968
Employee Benefits	14,419	12,326	14,586
Travel	1,200	377	152
Professional Development	400	-	-
Occupancy	1,500	1,500	-
Program Supplies	500	515	760
Food	423	423	432
Telephone/Internet	72	60	59
Office Administration and Overhead	8,501	8,540	8,801
Dues, Fees & Licences	-	31	64
Insurance	50	50	48
Volunteer Services	130	130	130
	<u>75,000</u>	<u>75,001</u>	<u>75,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(1)	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>2</u>	<u>2</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>1</u>	<u>2</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
VIOLENCE AGAINST WOMEN - ADULT COUNSELLING - 8773
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	50,843	55,843	50,836
Funds from Other Funders	-	500	-
	<u>50,843</u>	<u>56,343</u>	<u>50,836</u>
EXPENDITURES			
Salaries and Wages	22,001	29,790	22,433
Employee Benefits	5,837	8,413	5,182
Fee For Service	-	6,583	4,380
Travel	300	115	379
Professional Development	300	100	-
Occupancy Expenses	2,500	5,889	6,333
Professional Fees	100	100	100
Program Supplies	323	-	229
Promotion and Publicity	-	130	-
Purchased Services - Client	14,294	-	6,635
Telephone/Internet	-	36	36
Office Administration and Overhead	5,188	5,166	5,086
Dues, Fees & Licences	-	21	43
	<u>50,843</u>	<u>56,343</u>	<u>50,836</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(3,901)	(3,901)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(3,901)</u>	<u>(3,901)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CONJOINT COUNSELLING PROJECT
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Other Income	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Fee For Service	-	-	-
Travel	-	-	-
Occupancy Expenses	-	-	-
Program Supplies	-	-	-
Telephone/Internet	-	-	-
Promotion and Publicity	-	-	-
Office Administration and Overhead	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	22,475	22,475
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	22,475	22,475

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
FAMILY SERVICES/EMPLOYEE ASSISTANCE PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2023 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
E.A.P./Employee Benefits Programs	-	880	5,360
User Fees	2,850	12,892	22,645
Other Income	-	-	1,050
	<u>2,850</u>	<u>13,772</u>	<u>29,055</u>
EXPENDITURES			
Salaries and Wages	437	2,363	3,173
Employee Benefits	143	(1,967)	884
Fee For Service	-	7,265	5,510
Travel	25	-	128
Occupancy Expenses	348	3,737	4,902
Professional Fees	25	25	100
Purchase Services Client	1,350	-	7,113
Promotion and Publicity	-	-	73
Telephone/Internet	19	909	714
Office Administration and Overhead	313	538	(1,229)
Dues, Fees & Licences	162	634	523
Insurance	16	16	60
Receivables Write-offs	-	240	893
Volunteer Services	12	12	46
Funds Repayable to Funder	-	-	6,165
	<u>2,850</u>	<u>13,772</u>	<u>29,055</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>72,883</u>	<u>72,883</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>72,883</u></u>	<u><u>72,883</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
OFFENDER REHABILITATION PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Specialized Program Revenues	-	-	-
Other Income	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Capital Assets Expensed	-	-	-
Dues, Fees & Licences	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>1,041</u>	<u>1,041</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>1,041</u></u>	<u><u>1,041</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
GENDER BASED VIOLENCE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	25,000	-	-
Funds from Other Funders	-	5,000	50,000
	<u>25,000</u>	<u>5,000</u>	<u>50,000</u>
EXPENDITURES			
Salaries and Wages	23,756	5,143	30,520
Employee Benefits	10,591	1,340	6,170
Program Supplies	539	-	-
Office Administration and Overhead	5,084	2,500	1,210
Dues and Fees	-	21	-
Capital Assets Expensed	-	-	12,100
	<u>39,970</u>	<u>9,004</u>	<u>50,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(14,970)	(4,004)	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>(14,970)</u></u>	<u><u>(4,004)</u></u>	<u><u>-</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
DIRECT ACCOUNTABILITY PROGRAM
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	30,000	30,000	30,000
Specialized Program Revenues	-	1,985	250
	<u>30,000</u>	<u>31,985</u>	<u>30,250</u>
EXPENDITURES			
Salaries and Wages	18,405	18,439	18,907
Employee Benefits	3,370	3,736	3,104
Travel	788	207	117
Occupancy Expenses	2,526	2,525	2,525
Professional Fees	300	300	300
Program Supplies	400	25	332
Promotion and Publicity	130	-	-
Telephone/Internet	175	513	505
Office Administration and Overhead	3,498	3,709	3,555
Dues, Fees & Licences	108	248	355
Respite Providers	-	1,855	250
Insurance	300	300	300
	<u>30,000</u>	<u>31,857</u>	<u>30,250</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	128	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(84)	(84)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>44</u>	<u>(84)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SPECIAL SERVICES AT HOME PROGRAMS - 9261 & 8875
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Special Services At Home Services Rendered	-	857,167	793,559
Ministry Fiscal Funding	<u>111,200</u>	<u>111,200</u>	<u>111,200</u>
	<u>111,200</u>	<u>968,367</u>	<u>904,759</u>
EXPENDITURES			
Salaries and Wages	73,790	73,404	72,489
Employee Benefits	20,948	19,130	20,426
Travel	607	1,283	784
Professional Development	150	-	-
Occupancy	3,000	3,000	3,121
Professional Fees	300	300	300
Program Supplies	-	101	216
Advertising	-	-	193
Telephone/Internet/Fax	480	690	688
Office Administration and Overhead	11,619	12,460	12,469
Dues, Fees, & Licences	6	373	95
Insurance	300	300	300
Direct Contracts - Children with Developmental Disabilities	-	857,167	793,678
Amortization	<u>-</u>	<u>18</u>	<u>-</u>
	<u>111,200</u>	<u>968,226</u>	<u>904,759</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	141	
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>(142,211)</u>	<u>(142,211)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(142,070)</u>	<u>(142,211)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SPECIAL SERVICES AT HOME CHILDREN'S AID SOCIETY
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
User Fees	15,636	-	-
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Office Administration and Overhead	4,386	-	-
Respite Provider Fees	11,250	-	-
Professional Development	-	305	-
	<u> </u>	<u> </u>	<u> </u>
	15,636	305	-
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(305)	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(12,676)	(12,676)
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(12,981)	(12,676)
	<u> </u>	<u> </u>	<u> </u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 INTENSIVE EARLY INTERVENTION PROGRAM FOR CHILDREN WITH AUTISM
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Hamilton Health Sciences Corporation - Fiscal Funding	613,840	613,840	613,840
EXPENDITURES			
Salaries and Wages	359,990	355,206	313,828
Employee Benefits	92,398	79,004	82,023
Travel	13,000	15,356	10,594
Professional Development	8,000	7,614	30,157
Occupancy Expenses	35,617	38,853	38,877
Professional Fees	3,300	3,300	3,300
Program Supplies	7,651	8,795	22,669
Purchased Service - Client		634	13,114
Promotion and Publicity	7,000	1,329	2,504
Telephone/Internet	9,500	14,331	9,451
Office Administration and Overhead	70,384	79,295	71,199
Dues, Fees & Licences	1,000	2,522	2,490
Insurance	2,500	2,500	2,500
Amortization	-	4,513	4,774
Volunteer Services	3,500	3,500	3,500
	<u>613,840</u>	<u>616,752</u>	<u>610,980</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(2,912)	2,860
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	<u>253,742</u>	<u>250,882</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>250,830</u>	<u>253,742</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - A.S.D. PROGRAM - A596
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	24,800	24,800	24,800
EXPENDITURES			
Salaries and Wages	12,826	12,753	15,667
Employee Benefits	3,226	4,471	3,942
Travel	2,000	662	463
Professional Development	981	717	-
Occupancy Expenses	400	400	400
Program Supplies	1,887	1,790	406
Promotion and Publicity	76	-	-
Telephone/Internet/Fax	-	45	29
Office Administration and Overhead	3,190	3,583	3,188
Dues, Fees & Licences	14	14	31
Insurance	150	150	150
Amorization	-	177	95
Volunteer Services	50	50	50
	<u>24,800</u>	<u>24,812</u>	<u>24,421</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(12)	379
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	11,350	<u>10,971</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>11,338</u>	<u>11,350</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - RESPITE SERVICES - A597
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Fiscal Funding	80,553	80,553	80,553
Funds Transferred from Other Budgets	-	8,875	-
	<u>80,553</u>	<u>89,428</u>	<u>80,553</u>
EXPENDITURES			
Salaries and Wages	19,348	23,035	18,490
Employee Benefits	5,457	6,207	5,455
Professional Development	-	305	-
Occupancy	2,200	2,200	2,196
Professional Fees	400	400	396
Program Supplies	-	18	19
Promotion and Publicity	-	61	-
Telephone/Internet	375	570	567
Office Administration and Overhead	9,466	9,517	10,725
Dues, Fees, & Licences	677	33	69
Insurance	630	630	636
Capital Assets Expensed	-	-	-
Respite Provider Fees	42,000	46,314	40,291
Amortization	-	42	-
Funds Repayable to Funder	-	-	1,709
	<u>80,553</u>	<u>89,332</u>	<u>80,553</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	96	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	4,553	4,553
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>4,649</u>	<u>4,553</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - ABA
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Hamilton Health Sciences Corporation Funding	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees, & Licences	-	-	-
Insurance	-	-	-
Capital Assets Expensed	-	-	-
Respite Providers	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(103,742)	(103,742)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(103,742)	(103,742)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - FEE FOR SERVICE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Boarding and User fees	250,000	208,955	183,426
Funds Transferred From Other Budgets	-	-	11,915
Funds from Other Funders	-	600	-
Other Income - Donations etc.	-	2,667	-
	<u>250,000</u>	<u>212,222</u>	<u>195,341</u>
EXPENDITURES			
Salaries and Wages	44,673	-	-
Employee Benefits	9,841	6	-
Travel	2,450	176	-
Occupancy Expenses	7,000	7,000	6,996
Professional Development	-	-	585
Professional Fees	1,025	1,025	1,025
Telephone/Internet	120	120	120
Office Administration and Overhead	27,701	27,739	27,696
Dues, Fees, & Licences	-	976	-
Insurance	500	500	504
Capital Assets Expensed	-	882	-
Amortization	-	1,048	1,048
Funds Transf'd To Other Depts	156,165	-	-
Volunteer Services	525	525	528
	<u>250,000</u>	<u>39,997</u>	<u>38,502</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	172,225	156,839
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	344,359	187,520
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>516,584</u>	<u>344,359</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - EVIDENCE BASED BEHAVIOUR
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Hamilton Health Sciences Corporation Funding	27,788	27,788	50,944
EXPENDITURES			
Salaries and Wages	17,508	8,380	19,263
Employee Benefits	5,188	1,793	5,230
Travel	-	81	571
Professional Development	-	3,543	-
Occupancy Expenses	1,314	1,313	2,629
Professional Fees	114	5,249	228
Program Supplies	405	-	13
Purchase Services - Client	-	-	7,249
Promotion and Publicity	-	1,981	-
Telephone/Internet	50	50	100
Office Administration and Overhead	3,105	3,187	6,212
Dues, Fees, & Licences	-	18	47
Insurance	45	46	89
Amortization	-	1,496	758
Volunteer Services	59	59	117
	<u>27,788</u>	<u>27,196</u>	<u>42,506</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	592	8,438
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	8,438	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>9,030</u>	<u>8,438</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - FAMILY SUPPORT WORKER
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Hamilton Health Sciences Corporation Funding	75,286	75,286	142,597
EXPENDITURES			
Salaries and Wages	44,816	31,898	81,424
Employee Benefits	12,415	10,032	21,321
Professional Development	-	-	448
Occupancy Expenses	3,725	4,765	7,450
Professional Fees	377	377	753
Program Supplies	335	-	1,447
Promotion and Publicity	3,103	1,212	-
Telephone/Internet	1,021	1,021	2,108
Office Administration and Overhead	8,636	16,284	17,270
Dues, Fees, & Licences	120	120	369
Insurance	309	310	617
Capital Assets Expensed	-	-	5,266
Amortization	-	1,552	653
Volunteer Services	429	430	858
Funds Repaid to Funder	-	4,663	-
	<u>75,286</u>	<u>72,664</u>	<u>139,984</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	2,622	2,613
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	6,894	4,281
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>9,516</u>	<u>6,894</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - CAREGIVER MEDIATED EXPENSE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Hamilton Health Sciences Corporation Funding	<u>113,835</u>	<u>113,835</u>	<u>107,968</u>
EXPENDITURES			
Salaries and Wages	58,016	56,209	46,012
Employee Benefits	15,199	15,935	13,315
Travel	5,400	2,281	379
Professional Development	3,000	1,150	3,000
Occupancy Expenses	7,000	7,000	7,000
Professional Fees	1,600	1,600	1,600
Program Supplies	5,834	4,967	1,507
Purchase Services - Client	-	3,956	12,694
Telephone/Internet	3,900	6,324	3,900
Office Administration and Overhead	13,247	13,396	15,440
Dues, Fees, & Licences	-	45	112
Insurance	276	276	276
Amortization	-	2,923	2,570
Volunteer Services	363	363	363
Funds Repaid to Funder	<u>113,835</u>	<u>116,425</u>	<u>108,168</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(2,590)	(200)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>18,148</u>	<u>18,348</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>15,558</u></u>	<u><u>18,148</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - ENTRY TO SCHOOL
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Hamilton Health Sciences Corporation Funding	314,470	314,470	260,809
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	198,667	195,689	152,008
Employee Benefits	48,731	44,822	30,930
Travel	9,767	8,751	6,606
Professional Development	1,000	736	1,098
Occupancy Expenses	10,680	9,380	6,540
Professional Fees	1,350	1,350	1,350
Program Supplies	4,815	5,216	2,321
Purchase Services - Client	-	3,653	16,337
Promotion and Publicity	-	353	7
Telephone/Internet	1,800	5,821	1,800
Office Administration and Overhead	35,518	35,566	35,710
Dues, Fees, & Licences	-	107	269
Insurance	1,350	1,350	1,350
Amortization	-	3,547	2,834
Volunteer Services	792	792	792
	<u> </u>	<u> </u>	<u> </u>
	314,470	317,133	259,952
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(2,663)	857
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	13,250	12,393
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	10,587	13,250
	<u> </u>	<u> </u>	<u> </u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
AUTISM - WORKFORCE CAPACITY FUNDING
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annualized	199,817	199,817	190,327
EXPENDITURES			
Salaries and Wages	146,688	106,869	91,252
Employee Benefits	31,166	23,116	18,280
Travel	-	-	6,025
Professional Development	1,981	1,860	4,547
Purchase Services - Client	-	4,397	42,494
Office Administration and Overhead	19,982	19,982	19,032
Dues, Fees, & Licences	-	-	1,180
Funds Repaid to Funder	-	43,593	7,517
	199,817	199,817	190,327
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	-	-

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
BRIEF SERVICES - A348
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Annual Funding	98,567	98,567	98,567
Ministry Fiscal Funding	2,300	2,300	-
	<u>100,867</u>	<u>100,867</u>	<u>98,567</u>
EXPENDITURES			
Salaries and Wages	61,433	66,717	55,013
Employee Benefits	15,422	17,195	14,024
Fee for Service	-	-	12,473
Travel	1,105	-	-
Professional Development	1,019	-	-
Occupancy Expenses	4,196	4,196	4,196
Professional Fees	329	329	329
Program Supplies	3,444	-	89
Telephone/Internet	286	375	370
Office Administration and Overhead	12,140	10,501	10,275
Dues, Fees & Licences	254	315	559
Insurance	998	998	998
Volunteer Services	241	241	241
	<u>100,867</u>	<u>100,867</u>	<u>98,567</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>39,473</u>	<u>39,473</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>39,473</u>	<u>39,473</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
COUNSELLING & THERAPY SERVICES - A349
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Annual Funding	988,676	988,676	988,676
Ministry Fical Funding	77,592	77,592	-
Funds from Other Funders	-	100	-
	<u>1,066,268</u>	<u>1,066,368</u>	<u>988,676</u>
EXPENDITURES			
Salaries and Wages	671,042	684,654	622,371
Fee for Service/Subcontract	-	-	1,588
Employee Benefits	162,718	177,146	160,366
Travel	16,268	15,290	19,005
Professional Development	5,047	2,341	(3,223)
Occupancy Expenses	45,289	45,473	54,693
Professional Fees	1,246	1,246	1,246
Program Supplies	8,868	7,874	9,272
Purchased Services - Client	2,031	-	-
Food	-	24	-
Promotion and Publicity	4,227	54	3,741
Telephone/Internet	2,661	3,263	3,253
Office Administration and Overhead	117,351	120,964	105,594
Dues, Fees & Licences	3,818	2,917	5,233
Insurance	2,515	2,515	2,515
Capital Assets Expensed	6,819	-	-
Amortization	-	8,839	10,822
Funds Transferred to Other Programs	9,163	-	-
Volunteer Services	2,607	2,607	2,607
	<u>1,061,670</u>	<u>1,075,207</u>	<u>999,083</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	4,598	(8,839)	(10,407)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>(17,690)</u>	<u>(7,283)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>4,598</u></u>	<u><u>(26,529)</u></u>	<u><u>(17,690)</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CRISIS SERVICES - A350
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	219,283	219,283	219,283
Ministry Fiscal Funding	5,300	5,300	-
	<u>224,583</u>	<u>224,583</u>	<u>219,283</u>
EXPENDITURES			
Salaries and Wages	145,906	142,902	134,001
Employee Benefits	37,046	37,736	30,231
Fee for Service	-	500	-
Travel	2,990	2,121	724
Professional Development	1,187	478	1,004
Occupancy Expenses	7,079	7,079	12,339
Professional Fees	787	787	787
Program Supplies	1,006	122	1,038
Purchased Services - Client	2,000	3,214	1,772
Promotion and Publicity	-	130	73
Telephone/Internet	1,135	3,941	3,274
Office Administration and Overhead	23,980	23,523	31,450
Dues, Fees & Licences	121	704	1,244
Insurance	1,092	1,092	1,092
Amortization	-	10,756	11,067
Volunteer Services	254	254	254
	<u>224,583</u>	<u>235,339</u>	<u>230,350</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(10,756)	(11,067)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	24,702	35,769
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>13,946</u>	<u>24,702</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 FAMILY/CAREGIVER SKILL - A351
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	275,626	275,626	275,626
Ministry Fiscal Funding	6,204	6,204	-
	<u>281,830</u>	<u>281,830</u>	<u>275,626</u>
EXPENDITURES			
Salaries and Wages	168,999	173,670	162,587
Employee Benefits	44,799	44,850	40,637
Fee for Service	-	5,197	-
Travel	4,750	8,045	7,938
Professional Development	2,702	514	621
Occupancy Expenses	5,325	5,325	5,325
Professional Fees	7,954	7,954	7,954
Program Supplies	2,006	840	328
Purchased Services - Client	11,000	150	1,720
Promotion and Publicity	471	164	190
Telephone/Internet	381	527	530
Office Administration and Overhead	31,703	32,123	32,820
Dues, Fees & Licences	105	836	1,536
Insurance	1,186	1,186	1,186
Amortization	-	3,935	2,672
Volunteer Services	449	449	449
	<u>281,830</u>	<u>285,765</u>	<u>266,493</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(3,935)	9,133
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(62,128)	(71,261)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(66,063)</u>	<u>(62,128)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ACCESS INTAKE - A352
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	266,623	266,623	266,623
Ministry Fiscal Funding	6,500	6,500	-
	<u>273,123</u>	<u>273,123</u>	<u>266,623</u>
EXPENDITURES			
Salaries and Wages	176,963	173,637	171,622
Employee Benefits	46,414	51,821	47,511
Travel	312	-	11
Professional Development	2,398	-	-
Occupancy Expenses	10,214	10,214	10,214
Professional Fees	529	529	529
Program Supplies	344	-	188
Promotion and Publicity	100	-	16
Telephone/Internet	298	721	636
Office Administration and Overhead	33,449	33,427	32,108
Dues, Fees & Licences	658	1,330	2,345
Insurance	786	786	786
Volunteer Services	658	658	657
	<u>273,123</u>	<u>273,123</u>	<u>266,623</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	<u>(4,949)</u>	<u>(4,949)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(4,949)</u>	<u>(4,949)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 INTENSIVE SERVICES - A353
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	283,372	283,372	283,372
Ministry Fiscal Funding	6,900	6,900	-
	<u>290,272</u>	<u>290,272</u>	<u>283,372</u>
EXPENDITURES			
Salaries and Wages	188,342	182,236	162,092
Employee Benefits	49,073	48,252	43,688
Travel	5,271	11,496	13,557
Professional Development	2,880	592	2,259
Occupancy Expenses	8,440	8,440	9,607
Professional Fees	870	870	870
Program Supplies	663	1,912	2,229
Promotion and Publicity	164	-	1,970
Telephone/Internet	191	596	564
Office Administration and Overhead	32,693	33,419	22,591
Dues, Fees & Licences	124	898	1,608
Insurance	1,092	1,092	1,092
Amortization	-	8,355	6,436
Volunteer Services	469	469	469
	<u>290,272</u>	<u>298,627</u>	<u>269,032</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(8,355)	14,340
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	16,654	2,314
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>8,299</u>	<u>16,654</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 UNION HOUSE RESIDENCE - OPERATIONS - A555
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	213,455	213,455	213,455
Ministry Fiscal Funding	30,922	30,924	40,761
Food, Board & Lodging Fees	67,790	10,798	26,592
Other Income	14,757	14,759	59
Funds Transferred From Other Programs	67,596	38,402	51,856
Federal Govt. Revenue - CEWS	-	9,590	5,287
	<u>394,520</u>	<u>317,929</u>	<u>338,010</u>
EXPENDITURES			
Salaries and Wages	284,565	272,962	287,323
Employee Benefits	66,604	57,055	63,521
Travel	1,000	843	441
Professional Development	1,117	1,454	1,785
Occupancy Expenses	-	-	78
Professional Fees	300	300	300
Program Supplies	4,707	124	484
Food	12,000	15,807	10,139
Promotion and Publicity	100	61	332
Telephone/Internet	-	1,360	408
Office Administration and Overhead	23,216	24,935	13,908
Dues, Fees & Licences	-	-	182
Insurance	400	400	394
Amortization	-	183	183
Volunteer Services	511	511	511
	<u>394,520</u>	<u>375,995</u>	<u>379,989</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(58,066)	(41,979)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(181,749)	(139,770)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(239,815)</u>	<u>(181,749)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SERVICE COORDINATION - A354
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Annual Funding	173,465	173,465	173,465
Ministry Fiscal	4,200	4,200	-
	<u>177,665</u>	<u>177,665</u>	<u>173,465</u>
EXPENDITURES			
Salaries and Wages	114,226	115,915	110,158
Employee Benefits	30,689	28,572	27,034
Travel	947	1,924	1,682
Professional Development	392	(500)	-
Occupancy Expenses	6,525	6,525	6,525
Professional Fees	1,476	1,476	1,474
Program Supplies	276	-	111
Promotion and Publicity	100	-	17
Telephone/Internet	721	995	880
Office Administration and Overhead	20,420	20,506	23,065
Dues, Fees & Licences	299	658	925
Insurance	1,241	1,241	1,241
Volunteer Services	353	353	353
	<u>177,665</u>	<u>177,665</u>	<u>173,465</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	3,228	3,228
	<u> </u>	<u>3,228</u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> </u>	<u>3,228</u>	<u> </u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SPECIAL CONSULTING AND ACCESS - A355
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	12,902	12,902	12,902
Ministry Fiscal	12,400	12,400	-
Funds Transferred From Other Budgets	9,163	-	-
	<u>34,465</u>	<u>25,302</u>	<u>12,902</u>
EXPENDITURES			
Salaries and Wages	6,186	15,645	6,861
Employee Benefits	1,493	3,766	2,298
Travel	-	-	46
Professional Development	1,070	-	-
Occupancy Expenses	1,400	1,400	1,402
Professional Fees	26	26	26
Program Supplies	75	-	3
Purchased Services - Client	21,000	700	-
Telephone/Internet	150	192	198
Office Administration and Overhead	2,882	2,887	1,659
Dues, Fees & Licences	88	41	314
Insurance	42	42	42
Amortization	-	183	-
Volunteer Services	53	53	53
	<u>34,465</u>	<u>24,935</u>	<u>12,902</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	367	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(425)	(425)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(58)</u>	<u>(425)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EXTENSIVE NEEDS SERVICE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Funds from Other Funders	-	119,881	-
EXPENDITURES			
Salaries and Wages	-	36,898	-
Employee Benefits	-	8,549	-
Travel	-	100	-
Professional Development	-	1,000	-
Occupancy Expenses	-	100	-
Professional Fees	-	100	-
Purchase Services - Client	-	52,050	-
Telephone/Internet	-	100	-
Office Administration and Overhead	-	12,009	-
Insurance	-	100	-
Funds Repaid to Funder	-	8,875	-
	-	119,881	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	119,881
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	119,881	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	119,881	119,881

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
TARGETED PREVENTION - A356
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	20,828	20,828	20,828
Ministry Fiscal Funding	500	500	-
	<u>21,328</u>	<u>21,328</u>	<u>20,828</u>
EXPENDITURES			
Salaries and Wages	12,766	14,790	14,736
Employee Benefits	3,176	3,771	3,565
Travel	-	-	150
Professional Fees	32	32	32
Program Supplies	3,001	354	5
Office Administration and Overhead	2,248	2,214	2,121
Dues, Fees, & Licences	4	66	118
Insurance	89	89	89
Volunteer Services	12	12	12
	<u>21,328</u>	<u>21,328</u>	<u>20,828</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	1,760	1,760
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>1,760</u>	<u>1,760</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
YOUTH JUSTICE COMMITTEE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Fiscal Funding	33,325	33,325	33,325
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	19,470	19,800	19,762
Employee Benefits	3,279	4,202	4,417
Travel	800	212	39
Professional Development	1,000	-	-
Occupancy Expenses	1,200	1,200	1,200
Professional Fees	500	500	500
Program Supplies	200	127	321
Promotion and Publicity	50	-	18
Telephone/Internet	680	1,112	594
Office Administration and Overhead	4,538	4,551	3,499
Dues, Fees & Licences	-	13	125
Insurance	600	600	600
Amorization	-	450	270
Volunteer Services	1,008	1,008	900
	<u> </u>	<u> </u>	<u> </u>
	33,325	33,775	32,245
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(450)	1,080
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u> </u>	<u> </u> (13,541)	<u> </u> (13,541)
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> </u>	<u> </u> (13,991)	<u> </u> (13,541)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
STUDENT NUTRITION PROGRAM - A513
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	2,730,500	2,730,500	2,730,500
Ministry Fiscal Funding	-	525,000	-
Other Income - Int Donations etc	-	52	-
Funds From Other Funders	60,370	44,048	18,462
	<u>2,790,870</u>	<u>3,299,600</u>	<u>2,748,962</u>
EXPENDITURES			
Salaries and Wages	185,649	165,663	153,778
Employee Benefits	37,061	35,325	33,521
Travel	1,000	415	99
Professional Development	500	-	1,297
Occupancy Expenses	1,800	1,800	1,800
Professional Fees	900	1,056	1,059
Program Supplies	254	191	239
Food	-	-	60,562
Community Initiatives	2,465,091	2,996,880	2,398,176
Promotion and Publicity	250	1,060	323
Telephone/Internet	1,216	980	1,360
Office Administration and Overhead	95,261	94,500	94,784
Dues, Fees & Licences	158	-	234
Insurance	1,200	1,200	1,200
Volunteer Services	530	530	530
	<u>2,790,870</u>	<u>3,299,600</u>	<u>2,748,962</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	<u>(23,108)</u>	<u>(23,108)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(23,108)</u>	<u>(23,108)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 STUDENT NUTRITION PROGRAM - PARTNER FUNDED
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Funds From Other Funders	-	10,422	8,924
EXPENDITURES			
Travel	-	-	55
Program Supplies	-	-	45
Funds Transferred to Other Programs	60,370	40,390	18,462
	<u>60,370</u>	<u>40,390</u>	<u>18,562</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(60,370)	(29,968)	(9,638)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	139,700	149,338
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>(60,370)</u>	<u>109,732</u>	<u>139,700</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
PARTNER ASSAULT RESPONSE PROGRAM - CAYUGA
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	144,888	144,888	118,955
Ministry Fiscal	-	1,800	18,725
Specialized Program Revenues	<u>16,876</u>	<u>18,890</u>	<u>12,340</u>
	<u>161,764</u>	<u>165,578</u>	<u>150,020</u>
EXPENDITURES			
Salaries and Wages	101,576	105,184	85,240
Employee Benefits	20,241	21,921	21,047
Travel	300	62	52
Professional Development	1,005	300	-
Occupancy Expenses	12,727	15,306	14,685
Professional Fees	800	800	800
Program Supplies	1,259	1,185	314
Promotion and Publicity	750	-	36
Purchase Services / Client	4,200	1,901	630
Telephone/Internet	926	935	703
Office Administration and Overhead	16,642	16,911	20,884
Dues, Fees & Licences	563	298	544
Insurance	600	600	600
Amortization	-	1,437	862
Volunteer Services	<u>175</u>	<u>175</u>	<u>175</u>
	<u>161,764</u>	<u>167,015</u>	<u>146,572</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(1,437)	3,448
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>(1,281)</u>	<u>(4,729)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>(2,718)</u></u>	<u><u>(1,281)</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 ENHANCED RESPITE SERVICES - MEDICALLY FRAGILE CHILDREN CONTRACTS - A509
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Ministry Funding	-	24,180	23,157
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Caregiver/Respite Provider Fees	-	22,025	23,157
Dues, Fees, Licences	-	10	-
	<u> </u>	<u> </u>	<u> </u>
	-	22,035	23,157
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	2,145	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(14,283)	(14,283)
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(12,138)	(14,283)
	<u> </u>	<u> </u>	<u> </u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
YOUTH JUSTICE SERVICES - CHILDREN'S MENTAL HEALTH INITIATIVE - A852
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Professional Fees	-	-	-
Program Supplies	-	-	-
Purchase Services - Client	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Dues, Fees, & Licenses	-	-	-
Office Administration and Overhead	-	-	-
Insurance	-	-	-
Capital Assets Expensed	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
Funds Repayable to Funder	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	1,906	1,906
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	1,906	1,906

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 COURT MENTAL HEALTH WORKER A 854
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	61,540	61,540	61,540
Funds from Other Funder	-	4,884	-
	<u>61,540</u>	<u>66,424</u>	<u>61,540</u>
EXPENDITURES			
Salaries and Wages	39,747	45,021	40,986
Employee Benefits	10,365	10,727	9,945
Travel	1,300	1,407	812
Professional Development	200	-	-
Occupancy Expenses	1,500	1,500	1,500
Professional Fees	300	300	300
Program Supplies	127	87	61
Promotion and Publicity	-	-	73
Telephone/Internet	275	207	189
Office Administration and Overhead	7,299	6,750	6,771
Dues, Fees & Licences	27	25	53
Insurance	300	300	300
Amortization	-	150	90
Volunteer Services	100	100	100
	<u>61,540</u>	<u>66,574</u>	<u>61,180</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(150)	360
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	2,360	2,000
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>2,210</u>	<u>2,360</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
COMMUNITY CAPACITY BUILDING - A771
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	62,835	62,835	62,835
EXPENDITURES			
Salaries and Wages	24,371	35,569	28,906
Employee Benefits	7,198	6,461	7,688
Fee-For-Service	-	6,130	6,520
Travel	200	36	379
Professional Development	100	-	-
Occupancy Expenses	3,000	6,389	6,461
Professional Fees	200	200	200
Program Supplies	197	18	86
Purchased Services - Client	20,000		4,560
Telephone/Internet	185	739	734
Office Administration and Overhead	6,835	6,856	6,836
Dues, Fees & Licences	138	26	54
Insurance	300	300	300
Funds Transf'd To Other Depts	111	111	111
	62,835	62,835	62,835
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(1,036)	(1,036)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(1,036)	(1,036)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EARLY ON UNIVERSAL (ONTARIO EARLY YEARS CENTRES)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
County Funding	828,719	824,995	766,133
Rental Revenue	-	9,433	4,679
	<u>828,719</u>	<u>834,428</u>	<u>770,812</u>
EXPENDITURES			
Salaries and Wages	428,318	445,860	446,807
Employee Benefits	96,707	101,522	98,723
Travel	8,500	10,737	8,974
Professional Development	4,321	2,753	3,475
Occupancy Expenses	113,969	112,673	100,411
Professional Fees	1,897	2,003	1,982
Program Supplies	7,750	14,306	8,831
Food	5,000	3,872	995
Community Initiatives	25,000	31,250	18,750
Advertising and Promotion	1,250	2,746	688
Telephone/Internet	9,065	10,333	9,875
Office Administration and Overhead	87,396	91,416	85,124
Dues, Fees & Licences	400	739	909
Insurance	4,542	4,542	4,542
Capital Assets Expensed	15,000	-	-
Amortization	-	15,200	15,044
Mobile Unit	2,400	3,396	1,941
	<u>811,515</u>	<u>853,348</u>	<u>807,071</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	17,204	(18,920)	(36,259)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	66,514	102,773
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>17,204</u>	<u>47,594</u>	<u>66,514</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EARLY ON OUTREACH (ONTARIO EARLY YEARS CENTRES)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
County Funding	57,539	58,227	63,068
EXPENDITURES			
Salaries and Wages	26,602	28,262	27,483
Employee Benefits	10,188	9,728	10,089
Travel	900	1,388	1,227
Professional Development	500	609	80
Occupancy Expenses	937	680	635
Program Supplies	1,125	2,155	725
Food	975	460	63
Community Initiatives	6,150	3,549	6,497
Advertising and Promotion	500	1,100	-
Telephone/Internet	678	623	623
Office Administration and Overhead	6,683	6,741	5,398
Dues, Fees & Licences	-	33	32
Insurance	59	59	59
	<u>55,297</u>	<u>55,387</u>	<u>52,911</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	2,242	2,840	10,157
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>(27,729)</u>	<u>(37,886)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>2,242</u></u>	<u><u>(24,889)</u></u>	<u><u>(27,729)</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
EARLY ON (ONTARIO EARLY YEARS CENTRE) - HOUGHTON
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
County Funding	-	183,280	103,517
Donations/Memberships	-	53,436	-
	<u> </u>	<u> </u>	<u> </u>
	-	236,716	103,517
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	-	1,510	-
Employee Benefits	-	370	-
Occupancy Expenses	-	53,410	7,341
Professional Fees	-	11,441	-
Program Supplies	-	54,102	59,456
Capital Assets Expensed	-	6,469	-
	<u> </u>	<u> </u>	<u> </u>
	-	127,302	66,797
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	109,414	36,720
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	36,720	-
NET DEFICIT REALLOCATED TO OTHER PROGRAMS	-	-	-
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> </u>	<u> </u>	<u> </u>
	-	146,134	36,720
	<u> </u>	<u> </u>	<u> </u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 EARLY LITERACY SPECIALIST - BEST START ENHANCED
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
County Funding	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Program Supplies	-	-	-
Professional fees	-	-	-
Food	-	-	-
Advertising/Promo/Publicity	-	-	-
Telephone/Internet	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees & Licences	-	-	-
Insurance	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(6,367)	(6,367)
NET SURPLUS (DEFICIT) REALLOCATED FROM OTHER PROGRAMS	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(6,367)	(6,367)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 EARLY LITERACY SPECIALIST - BEST START ENHANCED (2)
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Registration/Seminar Fees	-	-	-
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES	-	-	-
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	6,578	6,578
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	6,578	6,578
	<u> </u>	<u> </u>	<u> </u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CONTACT - CHILDREN'S SERVICES -A511
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	94,118	94,118	94,118
Other Income (interest, donations, etc)	16,266	16,266	5,000
Funds Transferred From Other Budgets	5,000	5,000	5,000
	<u>115,384</u>	<u>115,384</u>	<u>104,118</u>
EXPENDITURES			
Salaries and Wages	79,822	75,431	74,200
Employee Benefits	20,495	24,666	13,563
Travel	377	229	197
Professional Development	297	-	354
Occupancy Expenses	2,657	2,657	2,675
Professional Fees	205	205	205
Program Supplies	-	277	412
Purchased Services - Client	-	-	40
Promotion and Publicity	100	-	157
Telephone/Internet	321	694	577
Office Administration and Overhead	10,605	10,712	10,798
Dues, Fees & Licences	35	43	80
Insurance	293	293	293
Amorization	-	130	78
Volunteer Services	177	177	177
	<u>115,384</u>	<u>115,514</u>	<u>103,806</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(130)	312
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(3,577)	(3,889)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(3,707)</u>	<u>(3,577)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
REACH PRIORITIZATION PROJECT
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
EXPENDITURES			
Salaries and Wages	34,807	34,662	35,036
Employee Benefits	9,807	9,960	9,546
Program Supplies	-	-	12
Office Administration and Overhead	5,357	5,357	5,363
Dues, Fees & Licences	<u>29</u>	<u>21</u>	<u>43</u>
	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>4</u>	<u>4</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>4</u></u>	<u><u>4</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 COMPLEX SPECIAL NEEDS (CMS)
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
User Fees	<u> </u>	<u>478,581</u>	<u>301,112</u>
EXPENDITURES			
Purchase Services - Client	<u> -</u>	<u>478,581</u>	<u>295,564</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	5,548
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u> -</u>	<u>32,988</u>	<u>27,440</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> -</u>	<u>32,988</u>	<u>32,988</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 COMPLEX SPECIAL NEEDS (CE)
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Fiscal Funding	20,000	20,000	20,000
	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>
EXPENDITURES			
Salaries and Wages	14,100	14,078	14,096
Employee Benefits	3,731	3,745	3,662
Professional Fees	45	45	46
Program Supplies	-	-	5
Telephone/Internet/Fax	-	-	49
Office Administration and Overhead	2,058	2,058	2,057
Dues, Fees & Licences	-	8	19
Insurance	66	66	66
	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 COMPLEX SPECIAL NEEDS (HHS)
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
User Fees	30,000	30,000	30,000
EXPENDITURES			
Salaries and Wages	23,485	23,576	23,822
Employee Benefits	6,322	6,412	6,178
Professional Development	193	-	-
Dues, Fees, & Licences	-	12	-
	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	3,576	3,576
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>3,576</u>	<u>3,576</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 FETAL ALCOHOL SPECTRUM DISORDER (FASD)
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annual Funding	90,000	90,000	90,000
EXPENDITURES			
Salaries and Wages	57,722	58,756	56,426
Employee Benefits	16,442	14,001	14,410
Travel	2,404	4,254	5,376
Professional Development	400	374	255
Occupancy Expenses	1,860	1,860	1,880
Program Supplies	497	156	136
Professional Fees	144	144	144
Advertising/Promo/Publicity	100	-	91
Telephone/Internet/Fax	369	397	498
Office Administration and Overhead	9,677	9,689	9,928
Dues, Fees, & Licences	55	39	77
Insurance	205	205	205
Amortization	-	1,954	5,240
Volunteer Services	125	125	125
	90,000	91,954	94,791
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(1,954)	(4,791)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	2,986	7,777
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	1,032	2,986

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 CSN YORK MILLS CONTRACT
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Funds from Other Funders	-	72,469	-
EXPENDITURES			
Purchase Services - Client	-	60,555	-
Funds Repaid to Funder	-	17,913	-
	-	78,468	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(5,999)	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(5,999)	-

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 UNION HOUSE REPL RES FUND
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Other Income	-	-	2,125
	-	-	2,125
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Program Supplies	-	-	-
Professional Fees	-	-	-
Advertising/Promo/Publicity	-	-	-
Telephone/Internet/Fax	-	-	-
Office Administration and Overhead	-	-	-
Dues, Fees, & Licences	-	-	-
Insurance	-	-	-
Amortization	-	-	-
Volunteer Services	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	2,125
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	2,125	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	2,125	2,125

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
DARE TO DREAM GRANT
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Other Income	-	-	-
EXPENDITURES			
Promotion and Publicity	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(500)	(500)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(500)	(500)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ADULT COUNSELLING - UNITED WAY
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
United Way	10,000	10,000	10,000
Rental Revenue	1,320	-	-
	<u>11,320</u>	<u>10,000</u>	<u>10,000</u>
EXPENDITURES			
Salaries and Wages	3,789	4,367	5,689
Employee Benefits	1,115	1,310	955
Fee For Service	-	1,920	1,660
Travel	400	-	-
Occupancy Expenses	1,428	1,428	1,000
Professional Fees	100	100	-
Program Supplies	425	-	78
Promotion and Publicity	125	-	-
Purchased Services - Clients	2,810	-	-
Telephone/Internet	75	75	-
Office Administration and Overhead	472	473	270
Dues, Fees & Licences	470	216	106
Insurance	65	65	210
Volunteer Services	46	46	32
	<u>11,320</u>	<u>10,000</u>	<u>10,000</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(7,675)	(7,675)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(7,675)</u>	<u>(7,675)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
VOLUNTEER SERVICES PROGRAM - UNITED WAY
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
United Way	10,000	10,000	10,000
Other Income	1,087	-	1,087
Funds from REACH and Other Programs	21,891	19,103	19,275
	<u>32,978</u>	<u>29,103</u>	<u>30,362</u>
EXPENDITURES			
Salaries and Wages	19,243	17,510	18,877
Employee Benefits	5,698	4,539	4,730
Travel	500	172	128
Professional Development	100	-	-
Occupancy	2,500	2,500	2,500
Professional Fees	120	120	120
Program Supplies	500	40	424
Advertising and Promotion	132	-	-
Telephone/Internet	110	398	110
Office Administration and Overhead	3,690	3,811	3,698
Dues, Fees & Licences	385	13	25
	<u>32,978</u>	<u>29,103</u>	<u>30,612</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	(250)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	24,158	24,408
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>24,158</u>	<u>24,158</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 STUDENT NUTRITION PROGRAM - FIRSTONTARIO CREDIT UNION
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
First Ontario Credit Union	-	-	
Other Income	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Program supplies	-	-	-
Telephone/Internet/Fax	-	-	-
Community Initiatives	-	-	-
Office Administration and Overhead	-	-	-
Funds Transf'd To Other Dept's	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>59,011</u>	<u>59,011</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>59,011</u>	<u>59,011</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 STUDENT NUTRITION PROGRAM - COMMUNITY
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Funds From Other Funders	24,185	220,185	209,569
EXPENDITURES			
Food	-	-	58
Community Initiatives	-	151,249	208,652
Funds Transferred To Other Programs	24,185	-	-
	24,185	151,249	208,710
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	68,936	859
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	144,923	144,064
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	213,859	144,923

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 SUICIDE INTERVENTION TRAINING
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Registration/Seminar Fees	-	-	-
EXPENDITURES			
Travel	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Occupancy Expenses	-	-	-
Audit/Legal/Other Prof. Fees	-	-	-
Program Supplies	-	-	-
Fee For Service	-	-	-
Telephone/Internet	-	-	-
Promotion and Publicity	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(5,358)	(5,358)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(5,358)	(5,358)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 BEST START ADVISORY COMMITTEE
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
County Funding	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Benefits	-	-	-
Travel	-	-	-
Program Supplies	-	-	-
Telephone/Internet/Fax	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(3,751)	(3,751)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(3,751)	(3,751)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 NEIGHBOURHOOD NETWORK PROGRAM
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE	<u> -</u>	<u> -</u>	<u> -</u>
EXPENDITURES	<u> -</u>	<u> -</u>	<u> -</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u> -</u>	<u> 19,500</u>	<u> 19,500</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> -</u>	<u> 19,500</u>	<u> 19,500</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
 SPECIAL COUNTY PROGRAM
 STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
 FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>2,524</u>	<u>2,524</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>2,524</u></u>	<u><u>2,524</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
COMMUNITY ACTION PROGRAM FOR CHILDREN (C.A.P.C.)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Health Canada Annual Funding	348,200	348,200	325,979
Other Income	-	39,920	16,950
	<u>348,200</u>	<u>388,120</u>	<u>342,929</u>
EXPENDITURES			
Salaries and Wages	244,075	282,577	218,970
Employee Benefits	56,358	56,471	53,273
Travel	691	2,957	1,816
Professional Development	1,460	1,112	1,064
Occupancy Expenses	17,316	17,875	16,665
Professional Fees	3,000	3,900	3,382
Program Supplies	4,007	4,141	998
Community Initiatives	-	(69)	-
Promotion and Publicity	750	880	1,377
Telephone/Internet	5,640	5,495	6,123
Office Administration and Overhead	9,803	8,381	8,536
Dues, Fees & Licences	1,300	600	600
Insurance	3,800	3,800	3,800
Capital Assets Expensed	-	-	745
Amortization	-	1,026	768
Funds tranf'd to other dept	-	-	500
	<u>348,200</u>	<u>389,146</u>	<u>318,617</u>
EXCESSS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(1,026)	24,312
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	128,228	103,916
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	127,202	128,228

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
SCHOOL'S COOL PROGRAM (C.A.P.C.)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE	-	-	-
EXPENDITURES			
Salaries and Wages	-	-	-
Employee Benefits	-	-	-
Travel	-	-	-
Professional Development	-	-	-
Program Supplies	-	-	-
Promotion and Publicity	-	-	-
Telephone/Internet	-	-	-
Dues, Fees & Licences	-	-	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(8,087)	(8,087)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	(8,087)	(8,087)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CANADA PRENATAL NUTRITION PROGRAM (C.A.P.C.)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Health Canada Annual Funding	83,540	82,731	83,540
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Salaries and Wages	53,708	46,930	56,387
Employee Benefits	13,967	11,539	15,449
Fee For Service	150	675	150
Travel	900	3,623	735
Professional Development	50	257	51
Occupancy Expenses	3,363	3,363	3,249
Professional Fees	500	500	500
Program Supplies	547	1,483	426
Food Vouchers/Community Needs	6,480	12,418	5,460
Advertising and Promotion	120	-	114
Telephone/Internet	1,440	1,441	1,475
Office Administration and Overhead	2,315	1,003	799
	<u> </u>	<u> </u>	<u> </u>
	83,540	83,232	84,795
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(501)	(1,255)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u> </u>	<u> </u>	<u> </u>
	-	8,169	9,424
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u> </u>	<u> </u>	<u> </u>
	-	7,668	8,169
	<u> </u>	<u> </u>	<u> </u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
CHILDREN'S NUTRITION NETWORK (C.A.P.C.)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Other Income	-	-	1,693
Donations/Memberships	24,185	31,767	46,373
Funds From Other Funders	362,635	489,892	289,190
	<u>386,820</u>	<u>521,659</u>	<u>337,256</u>
EXPENDITURES			
Salaries and Wages	74,057	72,544	75,207
Employee Benefits	18,577	26,281	24,976
Travel	840	1,068	957
Professional Development	30	22	31
Occupancy Expenses	-	-	142
Program supplies	175	19	121
Advertising and Promotion	100	51	-
Telephone/Internet	309	214	-
Food Vouchers/Community Needs	291,922	275,011	426,863
Dues, Fees, Licences	-	219	-
Capital Assets Expensed	-	-	935
Office Administration and Overhead	110	307	866
Insurance	700	700	-
Amortization	-	599	359
	<u>386,820</u>	<u>377,035</u>	<u>530,457</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	144,624	(193,201)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(254,227)	(61,026)
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u>-</u>	<u>(109,603)</u>	<u>(254,227)</u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
DUNNVILLE SPECIAL NEEDS CHILDREN'S COMMITTEE
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Transferred to Another Program	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	<u>-</u>	<u>(170)</u>	<u>(170)</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>(170)</u></u>	<u><u>(170)</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
ONTARIO AUTISM PROGRAM - URGENT RESPONSE SERVICES
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Specialized Program Revenues	-	39,851	8,790
EXPENDITURES			
Salaries and Wages	-	26,864	3,359
Employee Benefits	-	3,952	725
Travel	-	3,579	983
Professional Development	-	80	-
Purchase Services - Client	-	2,053	4,048
Dues, Fees, & Licences	-	4	-
	-	36,532	9,115
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	3,319	(325)
ACCUMULATED NET SURPLUS (DEFICIT)- Beginning of Year	-	(325)	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	2,994	(325)

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
DHA PASSPORT
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Ministry Annualized	-	-	-
Ministry Fiscal	-	-	-
Funds Transferred From Other Programs	-	-	-
Rental Revenue	-	-	-
Interest and donations	-	-	-
Funds from Other Funders	-	-	-
Other Income	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Professional Development	-	5,000	-
	<u>-</u>	<u>5,000</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	(5,000)	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	<u><u>-</u></u>	<u><u>(5,000)</u></u>	<u><u>-</u></u>

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
WEEK OF THE CHILD
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
REVENUE			
Funds from Other Funders	-	4,500	-
EXPENDITURES			
Community Initiatives	-	2,190	-
	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	2,310	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	-	-
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	2,310	-

**HALDIMAND-NORFOLK RESOURCE, EDUCATION AND COUNSELLING HELP
WEEK OF THE CHILD (2)
STATEMENT OF REVENUE AND EXPENDITURES AND ACCUMULATED NET REVENUE
FOR THE YEAR ENDED MARCH 31, 2024**

	2024 Budget \$	2024 Actual \$	2023 Actual \$
	<u> </u>	<u> </u>	<u> </u>
REVENUE			
Specialized Program Revenues	-	2,216	-
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURES			
Travel	-	1,045	-
	<u> </u>	<u> </u>	<u> </u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	1,171	-
ACCUMULATED NET SURPLUS (DEFICIT) - Beginning of Year	-	-	-
	<u> </u>	<u> </u>	<u> </u>
ACCUMULATED NET SURPLUS (DEFICIT) - End of Year	-	1,171	-
	<u> </u>	<u> </u>	<u> </u>